

# INDEX

## MAYOR & COUNCIL & GENERAL

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City of Thunder Bay  
BUDGET RECAP (\$000'S)

**Mayor & Council**

**2020 BUDGET**

FINANCIAL RESOURCES	2019 FT FTE	2019 PT FTE	2020 FT FTE	2020 PT FTE	2019 Approved Budget	2019 Estimated Actuals	2020 Base	2020 Base vs 2019 % Increase	One Time	User Fee Increase	Reduction	Expansion	2020 Requested Budget	2020 vs 2019 \$ Change	2020 vs 2019 % Change
<b>Mayor &amp; Council</b>															
Personnel Services	14.4	0.3	14.0	0.5	783.6	764.1	765.7	(2.3%)					765.7	(17.9)	(2.3%)
Purchased Services					15.0	12.0	15.0						15.0		0.0%
Materials					308.7	301.5	315.2	2.1%					315.2	6.5	2.1%
Gross Expenditures	14.4	0.3	14.0	0.5	1,107.3	1,077.6	1,095.9	(1.0%)					1,095.9	(11.4)	(1.0%)
Revenues															0.0%
<b>Subtotal</b>	<b>14.4</b>	<b>0.3</b>	<b>14.0</b>	<b>0.5</b>	<b>1,107.3</b>	<b>1,077.6</b>	<b>1,095.9</b>	<b>(1.0%)</b>					<b>1,095.9</b>	<b>(11.4)</b>	<b>(1.0%)</b>
Interfunctional Transfers					86.0	67.5	83.1	(3.4%)					83.1	(2.9)	(3.4%)
<b>Net Cost (Income)</b>	<b>14.4</b>	<b>0.3</b>	<b>14.0</b>	<b>0.5</b>	<b>1,193.3</b>	<b>1,145.1</b>	<b>1,179.0</b>	<b>(1.2%)</b>					<b>1,179.0</b>	<b>(14.3)</b>	<b>(1.2%)</b>

City of Thunder Bay  
BUDGET RECAP (\$000'S)

**Mayor's Office**

**2020 BUDGET**

FINANCIAL RESOURCES	2019 FT FTE	2019 PT FTE	2020 FT FTE	2020 PT FTE	2019 Approved Budget	2019 Estimated Actuals	2020 Base	2020 Base vs 2019 % Increase	One Time	User Fee Increase	Reduction	Expansion	2020 Requested Budget	2020 vs 2019 \$ Change	2020 vs 2019 % Change
<b>Mayor &amp; Council</b>															
Personnel Services	2.4	0.3	2.0	0.5	275.8	256.3	253.0	(8.3%)					253.0	(22.8)	(8.3%)
Purchased Services															0.0%
Materials					26.5	20.3	26.5						26.5		0.0%
Gross Expenditures	2.4	0.3	2.0	0.5	302.3	276.6	279.5	(7.5%)					279.5	(22.8)	(7.5%)
Revenues															0.0%
<b>Subtotal</b>	<b>2.4</b>	<b>0.3</b>	<b>2.0</b>	<b>0.5</b>	<b>302.3</b>	<b>276.6</b>	<b>279.5</b>	<b>(7.5%)</b>					<b>279.5</b>	<b>(22.8)</b>	<b>(7.5%)</b>
Interfunctional Transfers					28.6	19.2	25.6	(10.5%)					25.6	(3.0)	(10.5%)
<b>Net Cost (Income)</b>	<b>2.4</b>	<b>0.3</b>	<b>2.0</b>	<b>0.5</b>	<b>330.9</b>	<b>295.8</b>	<b>305.1</b>	<b>(7.8%)</b>					<b>305.1</b>	<b>(25.8)</b>	<b>(7.8%)</b>

**Mayor's Office**

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**FTE REDUCTION**

FTEs are reduced by 0.2 to reflect the full year impact of the prior year reduction.

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	Net Change	Net Change	One Time	One Time	Reduction	Reduction	User Fees	User Fees	Expansions	Expansions
	FT FTE	PT FTE	Gross	Net	Gross	Net	Gross	Net	Gross	Net
<b>Total Mayor's Office</b>	(0.4)	0.2								

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City of Thunder Bay  
BUDGET RECAP (\$000'S)

City Council

2020 BUDGET

FINANCIAL RESOURCES	2019 FT FTE	2019 PT FTE	2020 FT FTE	2020 PT FTE	2019 Approved Budget	2019 Estimated Actuals	2020 Base	2020 Base vs 2019 % Increase	One Time	User Fee Increase	Reduction	Expansion	2020 Requested Budget	2020 vs 2019 \$ Change	2020 vs 2019 % Change
<b>Mayor &amp; Council</b>															
Personnel Services	12.0		12.0		507.8	507.8	512.7	1.0%					512.7	4.9	1.0%
Purchased Services					15.0	20.0	30.0	100.0%					30.0	15.0	100.0%
Materials					282.2	281.2	288.7	2.3%					288.7	6.5	2.3%
Gross Expenditures	12.0		12.0		805.0	809.0	831.4	3.3%					831.4	26.4	3.3%
Revenues															0.0%
<b>Subtotal</b>	<b>12.0</b>		<b>12.0</b>		<b>805.0</b>	<b>809.0</b>	<b>831.4</b>	<b>3.3%</b>					<b>831.4</b>	<b>26.4</b>	<b>3.3%</b>
Interfunctional Transfers					57.4	48.2	57.3	(0.2%)					57.3	(0.1)	(0.2%)
<b>Net Cost (Income)</b>	<b>12.0</b>		<b>12.0</b>		<b>862.4</b>	<b>857.2</b>	<b>888.7</b>	<b>3.0%</b>					<b>888.7</b>	<b>26.3</b>	<b>3.0%</b>

**CITY OF THUNDER BAY  
CAPITAL DEPARTMENTAL SUMMARY 2020 - 2022  
Gross and Tax Funded by Division (\$000'S)**

	Pages	2020 Gross Expense	2020 Net From Tax	2021 Gross Expense	2021 Net From Tax	2022 Gross Expense	2022 Net From Tax
<b>General</b>							
Clean, Green & Beautiful	1-6 to 1-8	320.0	0.0	200.0	0.0	210.0	0.0
<b>Total General</b>		320.0	0.0	200.0	0.0	210.0	0.0

**CITY OF THUNDER BAY  
CAPITAL DIVISIONAL SUMMARY 2020 - 2022  
Gross and Tax Funded by Category (\$000's)**

	Pages	2020 Gross Expense	2020 Net From Tax	2021 Gross Expense	2021 Net From Tax	2022 Gross Expense	2022 Net From Tax
<b>Clean, Green &amp; Beautiful</b>							
Clean, Green & Beautiful Initiatives	1-7	40.0	0.0	40.0	0.0	40.0	0.0
Image Route Implementation	1-8	280.0	0.0	160.0	0.0	170.0	0.0
<b>Total Clean, Green &amp; Beautiful</b>		<b>320.0</b>	<b>0.0</b>	<b>200.0</b>	<b>0.0</b>	<b>210.0</b>	<b>0.0</b>

**CITY OF THUNDER BAY**  
**Capital Project Detail Sheet**  
**2020 - 2022 Capital Budget Forecast**

<b>Project Name :</b>	Clean, Green and Beautiful Initiatives	<b>Project ID :</b> GEN-CGB-0001-IR
<b>Department :</b>	GEN General	<b>Parent ID :</b> GEN-CGB-0001-IR
<b>Division :</b>	Clean, Green & Beautiful	<b>Requested Year :</b> 2020
<b>Divisional Category :</b>	Clean, Green & Beautiful Initiatives	<b>Completion Year :</b> On Going
<b>Project Classification :</b>	New Projects	

**PROJECT DETAILS**

**Project Description and Justification**

These projects are consistent with the approved Clean, Green and Beautiful (CGB) policy, which established the CGB Committee to provide the civic leadership to move forward on initiatives to improve the City's appearance, and the Solid Waste Management Strategy completed in 2014. The initiatives include the anti-litter campaign and emerging projects that arise and promote the vision of CGB.

**Consequences of Not Funding**

The Anti-Litter Program could not be produced to engage others in furthering a Clean, Green and Beautiful Thunder Bay and the emerging projects would not proceed.

**PROJECT BUDGET**

	2020	2021	2022	Total
<b>Expenditures</b>	40,000	40,000	40,000	120,000
<b>Financing</b>				
Reserve & Reserve Funds	40,000	40,000	40,000	120,000
<b>Financing Total</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>120,000</b>

**OPERATING EXPANSION**

*No Operating Impact*

**CITY OF THUNDER BAY**  
**Capital Project Detail Sheet**  
**2020 - 2022 Capital Budget Forecast**

<b>Project Name :</b>	Image Route Implementation	<b>Project ID :</b> GEN-CGB-0001-IN
<b>Department :</b>	GEN General	<b>Parent ID :</b> GEN-CGB-0001-IN
<b>Division :</b>	Clean, Green & Beautiful	<b>Requested Year :</b> 2020
<b>Divisional Category :</b>	Image Route Implementation	<b>Completion Year :</b> On Going
<b>Project Classification :</b>	New Projects	

**PROJECT DETAILS**

**Project Description and Justification**

These projects are consistent with the Image Route Guidelines and Implementation Plan approved by City Council on June 18, 2012, as a guide to development on the Image Routes over the next 10+ years. 2020 projects include: (1) Image Route projects including contribution to the City of Thunder Bay's 50th anniversary legacy project (\$220,000); (2) Tree planting (\$50,000); and (3) Awards and Promotions (\$10,000).

**Consequences of Not Funding**

The projects to enhance the Image Routes would not proceed.

**PROJECT BUDGET**

	2020	2021	2022	Total
<b>Expenditures</b>	<b>280,000</b>	<b>160,000</b>	<b>170,000</b>	<b>610,000</b>
<b>Financing</b>				
Reserve & Reserve Funds	280,000	160,000	170,000	610,000
<b>Financing Total</b>	<b>280,000</b>	<b>160,000</b>	<b>170,000</b>	<b>610,000</b>

**OPERATING EXPANSION**

*No Operating Impact*

**CITY OF THUNDER BAY  
CAPITAL FORECAST DEPARTMENTAL SUMMARY BY DIVISION  
Gross Expense (\$000's)**

	Pages	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
		Gross	Gross	Gross	Gross	Gross	Gross	Gross	Gross	Gross	Gross
		Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense
<b>General</b>											
Clean, Green & Beautiful	1-10	210.0	220.0	220.0	220.0	230.0	230.0	240.0	240.0	250.0	250.0
<b>Total General</b>		210.0	220.0	220.0	220.0	230.0	230.0	240.0	240.0	250.0	250.0

**CITY OF THUNDER BAY  
CAPITAL FORECAST DIVISIONAL SUMMARY  
Gross Expense (\$000's)**

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	Gross	Gross	Gross	Gross	Gross	Gross	Gross	Gross	Gross	Gross
	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense	Expense
<b>Clean, Green &amp; Beautiful</b>										
Clean, Green & Beautiful Initiatives	40.0	40.0	40.0	40.0	40.0	40.0	40.0	40.0	40.0	40.0
Image Route Implementation	170.0	180.0	180.0	180.0	190.0	190.0	200.0	200.0	210.0	210.0
<b>Total Clean, Green &amp; Beautiful</b>	<b>210.0</b>	<b>220.0</b>	<b>220.0</b>	<b>220.0</b>	<b>230.0</b>	<b>230.0</b>	<b>240.0</b>	<b>240.0</b>	<b>250.0</b>	<b>250.0</b>