## **2023 TAX SUPPORTED BUDGET SUMMARY**









CITY OF THUNDER BAY 2023 OPERATING BUDGET SUMMARY			
REVENUES (NET)	2022 APPROVED	2023 APPROVED	% CHANGE
(\$ 000's)	NET BUDGET (000's)	NET BUDGET (000's)	2023 VS 2022
TAXATION REVENUE			
Municipal Taxes and Payments in Lieu	\$207,966.7	\$218,376.3	5.0%
Institutional Levies	\$72.1	\$72.1	0.0%
University & College Levies	\$545.8	\$682.3	25.0%
Supplementary Taxes	\$1,000.0	\$1,000.0	0.0%
FEDERAL GRANTS			
Canada Community Building Fund	\$6,844.7	\$7,142.3	4.3%
PROVINCIAL GRANTS			
Ontario Community Infrastructure Fund (OCIF)	\$10,000.0	\$10,000.0	0.0%
Ontario Municipal Partnership Fund (OMPF)	\$20,285.4	\$20,773.5	2.4%
OTHER REVENUE			
Casino - Share of Revenues	\$2,486.3	\$2,799.9	12.6%
Penalties & Interest on Taxes	\$2,825.0	\$3,000.0	6.2%
Local Improvements	\$98.0	\$98.0	0.0%
Sundry Revenues	\$1,282.0	\$1,382.5	7.8%
Tbaytel Dividend	\$18,000.0	\$18,000.0	0.0%
Thunder Bay Hydro Corporation	\$0.0	\$10,000.0	100.0%
Synergy North - Dividend	\$591.0	\$295.5	-50.0%
Synergy North - Solar Dividend	\$75.0	\$40.0	-46.7%
Transfer from Land Development Account	\$3,511.7	\$3,685.8	5.0%
Administrative Recoveries	\$2,000.0	\$2,300.0	15.0%
Municipal Accommodation Tax	\$300.0	\$300.0	0.0%
Contribution from Stabilization Reserve Fund - One Time Non-COVID-19	\$366.2	\$2,476.8	576.4%
Contribution from Stabilization Reserve Fund - One Time COVID-19	\$6,605.9	\$0.0	-100.0%
Contribution from Vested Property Reserve Fund	\$0.0	\$1,000.0	100.0%
TOTAL REVENUE	\$284,855.8	\$303,425.0	6.5%

EXPENDITURES (NET)		OF THUNDER BAY TING BUDGET SUMMARY		
NET BUDGET (000 S) NET BUDGET (000 S) 2023 vs 202   EXECUTIVE			2022 ADDDOVED	0/ CHANCE
Mayor & Council   \$1,10.1   \$1,192.6   -1.	EXPENDITURES (NET)			
CITY MANAGER'S OFFICE   S586.6   \$606.0   S581	EXECUTIVE			
City Manager's Office         \$586.6         \$60.6         3           Strategic Initiatives & Engagement         \$1,426.5         \$1,484.8         4.           Office of the City Clerk         \$2,123.3         \$2,141.8         0.           Municipal Election         \$200.9         \$0.0         100.           City Solictor and Corporate Counsel         \$1,366.2         \$4,038.3         10.           Human Resources & Corporate Safety         \$3,064.2         \$4,038.3         10.           COMMUNITY SERVICES         \$323.9         \$322.0         1.           Central Support         \$3,902.8         \$3,206.4         -17.           Facilities, Fleet & Energy Management         \$2,199.5         \$2,142.4         -0.           Transit         \$13,842.4         \$13,413.7         -3.           Recreation and Culture         \$11,106.9         \$9,965.2         -10.           CORPORATE SERVICES & LONG TERM CARE         \$437.7         \$457.3         4.           General Manager's Office         \$3437.7         \$457.3         4.           Corporate Information Technology         \$3,490.9         \$3,809.2         9.           Corporate Information Technology         \$3,490.9         \$3,809.2         9.           Financial	Mayor & Council	\$1,210.1	\$1,192.6	-1.4%
Siralegic Initiatives & Engagement         \$1,426.5         \$1,484.8         4.           Office of the City Clerk         \$2,123.3         \$2,141.8         0.           Municipal Election         \$200.9         \$0.0         100.0           City Solicitor and Corporate Counsel         \$1,266.7         \$1,312.9         3.           Human Resources & Corporate Safety         \$3,645.2         \$4,938.3         10.           Comman Sey Corporate Safety         \$3,249.2         \$9,563.8         3.           COMMUNITY SERVICES         Segmental Manager's Office         \$323.9         \$328.0         1.           Central Support         \$3,902.8         \$3,206.4         1.7           Facilities, Fleet & Energy Management         \$1,159.5         \$2,142.4         -0.           Facilities, Fleet & Energy Management         \$1,106.9         \$9,965.2         -1.           Transit         \$1,3842.4         \$13,417.7         -3.           Recreation and Culture         \$11,106.9         \$9,965.2         -1.           CORPORATE SERVICES & LONG TERM CARE         \$437.7         \$457.3         4.           General Manager's Office         \$437.7         \$457.3         4.           Corporate Information Technology         \$3,490.9         \$3,899.2	CITY MANAGER'S OFFICE			
Office of the City Clerk         \$2,123.3         \$2,141.8         0.0         100.           Municipal Election         \$200.9         \$0.0         100.           City Solicitor and Corporate Counsel         \$1,266.7         \$1,312.9         3.           Human Resources & Corporate Safety         \$3,3645.2         \$4,038.3         10.           COMMUNITY SERVICES         Seneral Manager's Office         \$323.9         \$328.0         1.           Central Support         \$3,902.8         \$3,206.4         1.7           Facilities, Fleet & Energy Management         \$2,159.5         \$2,142.4         -0.           Transit         \$11,006.9         \$9,365.2         -1.           Recreation and Culture         \$11,106.9         \$9,965.2         -1.           Corporate Information Technology         \$3,409.9         \$3,809.2         9.           General Manager's Office         \$437.7         \$457.3         4.           Corporate Information Technology         \$3,490.9         \$3,809.2         9.           Financial Services         \$4,685.6         \$4,908.2         4.           Corporate Information Technology         \$3,685.6         \$4,908.2         4.           Evenue         \$6,08         \$3,490.9         \$3,809.2		•	•	3.3%
Municipal Election   \$200.9   \$0.0   100.				4.1%
City Solicitor and Corporate Counsel         \$1,266.7         \$1,312.9         3.           Human Resources & Corporate Safety         \$3,645.2         \$4,038.3         10.           COMMUNITY SERVICES         Segral Manager's Office         \$323.9         \$328.0         1.           Central Support         \$3,902.8         \$3,206.4         -17.           Facilities, Fleet & Energy Management         \$2,159.5         \$2,142.4         -0.           Transit         \$13,140.9         \$9,965.2         -10.           Recreation and Culture         \$11,106.9         \$9,965.2         -17.           CORPORATE SERVICES & LONG TERM CARE         \$11,106.9         \$9,965.2         -7.           CORPORATE SERVICES & LONG TERM CARE         \$3,490.9         \$3,809.2         9.           General Manager's Office         \$3,490.9         \$3,809.2         9.           Corporate Information Technology         \$3,490.9         \$3,809.2         4.           Financial Services         \$3,090.6         \$3,129.0         1.           Long Term Care and Senior Services         \$66.8         \$4,908.2         4.           EVELDPMENT & EMERGENCY SERVICES         \$953.1         \$1,010.0         6           Support Services         \$953.1         \$1,010.0	•	• •	. ,	0.9%
Human Resources & Corporate Safety   \$3,645.2	·	•	·	100.0%
S9,249.2   S9,583.8   3.	·	• •	. ,	3.6%
COMMUNITY SERVICES   Sanota	Human Resources & Corporate Safety		· ,	10.8%
General Manager's Office         \$323.9         \$328.0         1.           Central Support         \$3,902.8         \$3,206.4         -17.           Facilities, Fleet & Energy Management         \$13,842.4         \$13,413.7         -3.           Recreation and Culture         \$11,06.9         \$9,965.2         -10.           Transit         \$11,06.9         \$9,965.2         -10.           \$31,335.5         \$29,055.7         -7.           CORPORATE SERVICES & LONG TERM CARE         \$437.7         \$457.3         4.           Corporate Information Technology         \$3,490.9         \$3,809.2         9.           Financial Services         \$30,90.6         \$3,129.0         1.           Revenue         \$606.8         \$334.7         -36.           Long Term Care and Senior Services         \$12,688.4         3.           DEVELOPMENT & EMERGENCY SERVICES         \$953.1         \$1,010.0         6.           Support Services         \$953.1         \$1,010.0         6.           Community Strategies         \$953.1         \$1,010.0         6.           Support Services         \$930.1         \$1,613.5         \$1,515.6         6.           Development Services         \$1,613.5         \$1,515.6         6. <td></td> <td>\$9,249.2</td> <td>\$9,583.8</td> <td>3.6%</td>		\$9,249.2	\$9,583.8	3.6%
Central Support         \$3,902.8         \$3,206.4         -17.           Facilities, Fleet & Energy Management         \$2,159.5         \$2,142.4         -0.           Transit         \$13,842.4         \$13,441.7         -3.           Recreation and Culture         \$11,106.9         \$9,965.2         -10.           CORPORATE SERVICES & LONG TERM CARE         S11,106.9         \$9,965.2         -10.           Corporate Information Technology         \$3,490.9         \$3,809.2         9.           Financial Services         \$3,990.6         \$3,129.0         1.           Revenue         \$606.8         \$3447.7         -36.           Long Term Care and Senior Services         \$4,685.6         \$4,908.2         4.           EVELOPMENT & EMERGENCY SERVICES         \$953.1         \$1,010.0         6.           Support Services         \$953.1         \$1,010.0         6.           Community Strategies         \$610.0         \$642.8         5.           Building Services         \$302.7         \$31.5         -89.           Licensing and Enforcement         \$1,613.5         \$1,515.6         -6.           Development Services         \$1,704.0         \$1,767.4         3.           Whalea Building         \$10.0				
Facilities, Fleet & Energy Management	•		•	1.3%
Transit         \$13,842.4         \$13,413.7         .3.           Recreation and Culture         \$11,106.9         \$9,965.2         -10.           \$31,335.5         \$29,055.7         -7.           CORPORATE SERVICES & LONG TERM CARE         \$31,335.5         \$29,055.7         -7.           CORPORATE SERVICES & LONG TERM CARE         \$457.3         \$457.3         \$4           Corporate Information Technology         \$3,490.9         \$3,809.2         9.           Financial Services         \$300.6         \$3,129.0         1.           Revenue         \$606.8         \$384.7         -36.           Long Term Care and Senior Services         \$4,685.6         \$4,908.2         4.           EVELEOPMENT & EMERGENCY SERVICES         \$953.1         \$1,010.0         6.           Community Strategies         \$610.0         \$642.8         5.           Building Services         \$953.1         \$1,010.0         6.           Community Strategies         \$610.0         \$642.8         5.           Building Services         \$302.7         \$31.5         89.           Subjective Services         \$1,704.0         \$1,767.4         3.           Whatel Building         \$1,000.0         \$1,000.0         \$1,615.5	···	• •	• •	-17.8%
Recreation and Culture         \$11,106.9         \$9,965.2         -10.           \$31,335.5         \$29,055.7         -7.           CORPORATE SERVICES & LONG TERM CARE         \$437.7         \$457.3         4.           General Manager's Office         \$3,490.9         \$3,809.2         9.           Corporate Information Technology         \$3,490.6         \$3,129.0         1.           Revenue         \$606.8         \$384.7         -36.           Long Term Care and Senior Services         \$12,311.6         \$12,688.4         -3.           DEVELOPMENT & EMERGENCY SERVICES         \$953.1         \$1,010.0         6.           Support Services         \$953.1         \$1,010.0         6.           Community Strategies         \$610.0         \$642.8         5.           Building Services         \$302.7         \$31.5         89.           Licensing and Enforcement         \$1,613.5         \$1,515.6         -6.           Development Services         \$1,704.0         \$1,767.4         3.           Whalen Building         \$100.0         \$(100.0)         \$(100.1)         0.           Mylael Building         \$1,704.0         \$1,767.4         3.         5.           Superior North EMS         \$12,392.3		• ,	• •	-0.8%
S31,335.5   \$29,055.7   -7.		• • •	· · ·	-3.1%
CORPORATE SERVICES & LONG TERM CARE   S437.7   \$457.3   4.	Recreation and Culture	· · · · · · · · · · · · · · · · · · ·		-10.3%
General Manager's Office         \$437.7         \$457.3         4           Corporate Information Technology         \$3,490.9         \$3,809.2         9           Financial Services         \$3,090.6         \$3,129.0         1           Revenue         \$606.8         \$384.7         -36.           Long Term Care and Senior Services         \$4,685.6         \$4,908.2         4           Support Services         \$953.1         \$1,010.0         6           Community Strategies         \$610.0         \$642.8         5           Building Services         \$302.7         \$31.5         -89.           Licensing and Enforcement         \$1,613.5         \$1,515.6         -6.           Development Services         \$1,704.0         \$1,767.4         3           Whalen Building         (\$100.0)         (\$100.1)         0           McKellar Mall         (\$119.4)         (\$161.2)         35.           Superior North EMS         \$12,392.3         \$12,516.5         1           Thunder Bay Fire Rescue         \$32,566.3         \$32,658.3         0           NFRASTRUCTURE & OPERATIONS         \$1,675.3         \$1,776.0         6           Central Support         \$1,877.2         \$1,938.0         3 <td></td> <td>\$31,335.5</td> <td>\$29,055.7</td> <td>-7.3%</td>		\$31,335.5	\$29,055.7	-7.3%
Corporate Information Technology         \$3,490.9         \$3,809.2         9.           Financial Services         \$3,090.6         \$3,129.0         1.           Revenue         \$606.8         \$384.7         -36.           Long Term Care and Senior Services         \$4,685.6         \$4,908.2         4.           Support Services         \$953.1         \$1,010.0         6.           Community Strategies         \$610.0         \$642.8         5.           Building Services         \$302.7         \$31.5         -89.           Licensing and Enforcement         \$1,613.5         \$1,515.6         -6.           Development Services         \$1,704.0         \$1,767.4         3.           Whalen Building         (\$100.0)         (\$100.1)         0.           McKellar Mall         (\$119.4)         (\$161.2)         35.           Superior North EMS         \$12,392.3         \$12,516.5         1.           Thunder Bay Fire Rescue         \$32,566.3         \$32,658.3         0.           NFRASTRUCTURE & OPERATIONS         \$1,675.3         \$1,776.0         6.           Central Support         \$1,877.2         \$1,938.0         3.           Roads         \$15,978.6         \$16,601.1         3.	CORPORATE SERVICES & LONG TERM CARE			
Financial Services	General Manager's Office	\$437.7	\$457.3	4.5%
Revenue         \$606.8         \$384.7         -36.           Long Term Care and Senior Services         \$4,685.6         \$4,908.2         4.           SEVELOPMENT & EMERGENCY SERVICES         \$12,311.6         \$12,688.4         3.           DEVELOPMENT & EMERGENCY SERVICES         \$953.1         \$1,010.0         6.           Community Strategies         \$610.0         \$642.8         5.           Building Services         \$302.7         \$31.5         -89.           Licensing and Enforcement         \$1,613.5         \$1,515.6         -6.           Development Services         \$1,704.0         \$1,767.4         3.           Whalen Building         (\$100.0)         (\$100.1)         0.           McKellar Mall         (\$119.4)         (\$161.2)         35.           Superior North EMS         \$12,392.3         \$12,516.5         1.           Thunder Bay Fire Rescue         \$32,566.3         \$32,658.3         0.           NFRASTRUCTURE & OPERATIONS         \$1,675.3         \$1,776.0         6           Central Support         \$1,877.2         \$1,938.0         3.           Roads         \$15,978.6         \$16,601.1         3.           Solid Waste (Tax Supported)         \$6,480.9         \$6,794.1	Corporate Information Technology	\$3,490.9	\$3,809.2	9.1%
Support Services   \$4,685.6   \$4,908.2   4.     \$12,311.6   \$12,688.4   3.     DEVELOPMENT & EMERGENCY SERVICES   Support Services   \$953.1   \$1,010.0   6.     Community Strategies   \$610.0   \$642.8   5.     Building Services   \$302.7   \$31.5   -89.     Licensing and Enforcement   \$1,613.5   \$1,515.6   -6.     Development Services   \$1,704.0   \$1,767.4   3.     Whalen Building   \$(\$100.0)   \$(\$100.1)   0.     McKellar Mall   \$(\$119.4)   \$(\$161.2)   35.     Superior North EMS   \$12,392.3   \$12,516.5   1.     Thunder Bay Fire Rescue   \$32,566.3   \$32,658.3   0.     DEVELOPMENT & \$1,675.3   \$1,776.0   6.     Engineering   \$1,877.2   \$1,938.0   3.     Roads   \$15,978.6   \$16,601.1   3.     Solid Waste (Tax Supported)   \$6,480.9   \$6,794.1   4.     Parks   \$9,905.0   \$9,459.3   -4.     \$35,917.0   \$36,568.5   1.     Solid Waste (Tax Supported)   \$35,917.0   \$36,568.5   1.	Financial Services	\$3,090.6	\$3,129.0	1.2%
\$12,311.6   \$12,688.4   3.     DEVELOPMENT & EMERGENCY SERVICES   Support Services   \$953.1   \$1,010.0   6.     Community Strategies   \$610.0   \$642.8   5.     Building Services   \$302.7   \$31.5   -89.     Licensing and Enforcement   \$1,613.5   \$1,515.6   -6.     Development Services   \$1,704.0   \$1,767.4   3.     Whalen Building   \$(\$100.0)   \$(\$100.1)   0.     McKellar Mall   \$(\$119.4)   \$(\$161.2)   35.     Superior North EMS   \$12,392.3   \$12,516.5   1.     Thunder Bay Fire Rescue   \$32,566.3   \$32,658.3   0.     Whalen Building   \$1,675.3   \$1,776.0   6.     Engineering   \$1,877.2   \$1,938.0   3.     Roads   \$15,978.6   \$16,601.1   3.     Solid Waste (Tax Supported)   \$6,480.9   \$6,794.1   4.     Parks   \$9,905.0   \$9,459.3   -4.     \$35,917.0   \$36,568.5   1.     Solid Waste (Tax Supported)   \$9,905.0   \$9,459.3   -4.     \$35,917.0   \$36,568.5   1.	Revenue	\$606.8	\$384.7	-36.6%
DEVELOPMENT & EMERGENCY SERVICES Support Services \$953.1 \$1,010.0 6. Community Strategies \$610.0 \$642.8 5. Building Services \$302.7 \$31.5 -89. Licensing and Enforcement \$1,613.5 \$1,515.6 -6. Development Services \$1,704.0 \$1,767.4 3. Whalen Building \$(\$100.0) \$(\$100.1) 0. McKellar Mall \$(\$119.4) \$(\$161.2) 35. Superior North EMS \$12,392.3 \$12,516.5 1. Thunder Bay Fire Rescue \$32,566.3 \$32,658.3 0.  NFRASTRUCTURE & OPERATIONS Central Support \$1,675.3 \$1,776.0 6. Engineering \$1,877.2 \$1,938.0 3. Roads \$15,978.6 \$16,601.1 3. Solid Waste (Tax Supported) \$6,480.9 \$6,794.1 4. Parks \$9,905.0 \$9,459.3 -4.	Long Term Care and Senior Services			4.8%
Support Services         \$953.1         \$1,010.0         6.           Community Strategies         \$610.0         \$642.8         5.           Building Services         \$302.7         \$31.5         -89.           Licensing and Enforcement         \$1,613.5         \$1,515.6         -6.           Development Services         \$1,704.0         \$1,767.4         3.           Whalen Building         (\$100.0)         (\$100.1)         0.           McKellar Mall         (\$119.4)         (\$161.2)         35.           Superior North EMS         \$12,392.3         \$12,516.5         1.           Thunder Bay Fire Rescue         \$32,566.3         \$32,658.3         0.           NFRASTRUCTURE & OPERATIONS         \$49,922.5         \$49,880.8         -0.           NFRASTRUCTURE & OPERATIONS         \$1,675.3         \$1,776.0         6.           Engineering         \$1,877.2         \$1,938.0         3.           Roads         \$15,978.6         \$16,601.1         3.           Solid Waste (Tax Supported)         \$6,480.9         \$6,794.1         4.           Parks         \$35,917.0         \$36,568.5         1.		\$12,311.6	\$12,688.4	3.1%
Community Strategies       \$610.0       \$642.8       5.         Building Services       \$302.7       \$31.5       -89.         Licensing and Enforcement       \$1,613.5       \$1,515.6       -6.         Development Services       \$1,704.0       \$1,767.4       3.         Whalen Building       (\$100.0)       (\$100.1)       0.         McKellar Mall       (\$119.4)       (\$161.2)       35.         Superior North EMS       \$12,392.3       \$12,516.5       1.         Thunder Bay Fire Rescue       \$32,566.3       \$32,658.3       0.         NFRASTRUCTURE & OPERATIONS       \$449,922.5       \$49,880.8       -0.         NFRASTRUCTURE & OPERATIONS       \$1,675.3       \$1,776.0       6.         Engineering       \$1,877.2       \$1,938.0       3.         Roads       \$15,978.6       \$16,601.1       3.         Solid Waste (Tax Supported)       \$6,480.9       \$6,794.1       4.         Parks       \$35,917.0       \$36,568.5       1.	DEVELOPMENT & EMERGENCY SERVICES			
Building Services   \$302.7   \$31.5   -89.     Licensing and Enforcement   \$1,613.5   \$1,515.6   -6.     Development Services   \$1,704.0   \$1,767.4   3.     Whalen Building   (\$100.0)   (\$100.1)   0.     McKellar Mall   (\$119.4)   (\$161.2)   35.     Superior North EMS   \$12,392.3   \$12,516.5   1.     Thunder Bay Fire Rescue   \$32,566.3   \$32,658.3   0.     STRASTRUCTURE & OPERATIONS   \$1,776.0   6.     Engineering   \$1,675.3   \$1,776.0   6.     Engineering   \$1,877.2   \$1,938.0   3.     Roads   \$15,978.6   \$16,601.1   3.     Solid Waste (Tax Supported)   \$6,480.9   \$6,794.1   4.     Parks   \$9,905.0   \$9,459.3   -4.     \$9,905.	Support Services	\$953.1	\$1,010.0	6.0%
Building Services       \$302.7       \$31.5       -89.         Licensing and Enforcement       \$1,613.5       \$1,515.6       -6.         Development Services       \$1,704.0       \$1,767.4       3.         Whalen Building       (\$100.0)       (\$100.1)       0.         McKellar Mall       (\$119.4)       (\$161.2)       35.         Superior North EMS       \$12,392.3       \$12,516.5       1.         Thunder Bay Fire Rescue       \$32,566.3       \$32,658.3       0.         NFRASTRUCTURE & OPERATIONS       \$49,922.5       \$49,880.8       -0.         NFRASTRUCTURE & OPERATIONS       \$1,675.3       \$1,776.0       6.         Engineering       \$1,877.2       \$1,938.0       3.         Roads       \$15,978.6       \$16,601.1       3.         Solid Waste (Tax Supported)       \$6,480.9       \$6,794.1       4.         Parks       \$9,905.0       \$9,459.3       -4.         \$35,917.0       \$36,568.5       1.	Community Strategies	\$610.0	\$642.8	5.4%
Development Services       \$1,704.0       \$1,767.4       3.         Whalen Building       (\$100.0)       (\$100.1)       0.         McKellar Mall       (\$119.4)       (\$161.2)       35.         Superior North EMS       \$12,392.3       \$12,516.5       1.         Thunder Bay Fire Rescue       \$32,566.3       \$32,658.3       0.         NFRASTRUCTURE & OPERATIONS       \$49,922.5       \$49,880.8       -0.         NFRASTRUCTURE & OPERATIONS       \$1,675.3       \$1,776.0       6.         Engineering       \$1,877.2       \$1,938.0       3.         Roads       \$15,978.6       \$16,601.1       3.         Solid Waste (Tax Supported)       \$6,480.9       \$6,794.1       4.         Parks       \$9,905.0       \$9,459.3       -4.         \$35,917.0       \$36,568.5       1.	· · ·	\$302.7	\$31.5	-89.6%
Whalen Building       (\$100.0)       (\$100.1)       0.         McKellar Mall       (\$119.4)       (\$161.2)       35.         Superior North EMS       \$12,392.3       \$12,516.5       1.         Thunder Bay Fire Rescue       \$32,566.3       \$32,658.3       0.         NFRASTRUCTURE & OPERATIONS       \$49,922.5       \$49,880.8       -0.         NFRASTRUCTURE & OPERATIONS       \$1,675.3       \$1,776.0       6.         Engineering       \$1,877.2       \$1,938.0       3.         Roads       \$15,978.6       \$16,601.1       3.         Solid Waste (Tax Supported)       \$6,480.9       \$6,794.1       4.         Parks       \$9,905.0       \$9,459.3       -4.         \$35,917.0       \$36,568.5       1.	Licensing and Enforcement	\$1,613.5	\$1,515.6	-6.1%
McKellar Mall       (\$119.4)       (\$161.2)       35.         Superior North EMS       \$12,392.3       \$12,516.5       1.         Thunder Bay Fire Rescue       \$32,566.3       \$32,658.3       0.         NFRASTRUCTURE & OPERATIONS       \$49,922.5       \$49,880.8       -0.         NFRASTRUCTURE & OPERATIONS       \$1,675.3       \$1,776.0       6.         Engineering       \$1,877.2       \$1,938.0       3.         Roads       \$15,978.6       \$16,601.1       3.         Solid Waste (Tax Supported)       \$6,480.9       \$6,794.1       4.         Parks       \$9,905.0       \$9,459.3       -4.         \$35,917.0       \$36,568.5       1.	Development Services	\$1,704.0	\$1,767.4	3.7%
Superior North EMS       \$12,392.3       \$12,516.5       1.         Thunder Bay Fire Rescue       \$32,566.3       \$32,658.3       0.         NFRASTRUCTURE & OPERATIONS       \$49,922.5       \$49,880.8       -0.         NFRASTRUCTURE & OPERATIONS       \$1,675.3       \$1,776.0       6.         Engineering       \$1,877.2       \$1,938.0       3.         Roads       \$15,978.6       \$16,601.1       3.         Solid Waste (Tax Supported)       \$6,480.9       \$6,794.1       4.         Parks       \$9,905.0       \$9,459.3       -4.         \$35,917.0       \$36,568.5       1.	Whalen Building	(\$100.0)	(\$100.1)	0.1%
Thunder Bay Fire Rescue       \$32,566.3       \$32,658.3       0.         NFRASTRUCTURE & OPERATIONS         Central Support       \$1,675.3       \$1,776.0       6.         Engineering       \$1,877.2       \$1,938.0       3.         Roads       \$15,978.6       \$16,601.1       3.         Solid Waste (Tax Supported)       \$6,480.9       \$6,794.1       4.         Parks       \$9,905.0       \$9,459.3       -4.         \$35,917.0       \$36,568.5       1.	McKellar Mall	(\$119.4)	(\$161.2)	35.0%
\$49,922.5 \$49,880.8 -0.  NFRASTRUCTURE & OPERATIONS  Central Support \$1,675.3 \$1,776.0 6.  Engineering \$1,877.2 \$1,938.0 3.  Roads \$15,978.6 \$16,601.1 3.  Solid Waste (Tax Supported) \$6,480.9 \$6,794.1 4.  Parks \$9,905.0 \$9,459.3 -4.  \$35,917.0 \$36,568.5 1.	Superior North EMS	•		1.0%
NFRASTRUCTURE & OPERATIONS  Central Support \$1,675.3 \$1,776.0 6. Engineering \$1,877.2 \$1,938.0 3. Roads \$15,978.6 \$16,601.1 3. Solid Waste (Tax Supported) \$6,480.9 \$6,794.1 4. Parks \$9,905.0 \$9,459.3 -4. \$35,917.0 \$36,568.5 1.	Thunder Bay Fire Rescue	· · · · · · · · · · · · · · · · · · ·		0.3%
Central Support       \$1,675.3       \$1,776.0       6.         Engineering       \$1,877.2       \$1,938.0       3.         Roads       \$15,978.6       \$16,601.1       3.         Solid Waste (Tax Supported)       \$6,480.9       \$6,794.1       4.         Parks       \$9,905.0       \$9,459.3       -4.         \$35,917.0       \$36,568.5       1.		\$49,922.5	\$49,880.8	-0.1%
Central Support       \$1,675.3       \$1,776.0       6.         Engineering       \$1,877.2       \$1,938.0       3.         Roads       \$15,978.6       \$16,601.1       3.         Solid Waste (Tax Supported)       \$6,480.9       \$6,794.1       4.         Parks       \$9,905.0       \$9,459.3       -4.         \$35,917.0       \$36,568.5       1.	NFRASTRUCTURE & OPERATIONS			
Engineering       \$1,877.2       \$1,938.0       3.         Roads       \$15,978.6       \$16,601.1       3.         Solid Waste (Tax Supported)       \$6,480.9       \$6,794.1       4.         Parks       \$9,905.0       \$9,459.3       -4.         \$35,917.0       \$36,568.5       1.		\$1,675.3	\$1,776.0	6.0%
Roads Solid Waste (Tax Supported) Parks  \$15,978.6 \$16,601.1 3. \$6,480.9 \$6,794.1 4. \$9,905.0 \$9,459.3 -4. \$35,917.0 \$36,568.5 1.	• •	• •	· ·	3.2%
Parks \$9,905.0 \$9,459.3 -4. \$35,917.0 \$36,568.5 1.		\$15,978.6	\$16,601.1	3.9%
Parks \$9,905.0 \$9,459.3 -4. \$35,917.0 \$36,568.5 1.	Solid Waste (Tax Supported)	\$6,480.9	\$6,794.1	4.8%
		\$9,905.0	\$9,459.3	-4.5%
		\$35,917.0	\$36,568.5	1.8%
[OTAL DEPARTMENTS \$139,945,9 \$138,969,8 -0	TOTAL DEPARTMENTS	\$139,945.9	\$138,969.8	-0.7%

CITY OF THUNDER BAY 2023 OPERATING BUDGET SUMMARY			
EXPENDITURES (NET)	2022 APPROVED NET BUDGET (000'S)	2023 APPROVED NET BUDGET (000'S)	% CHANGE 2023 vs 2022
BOARDS & AGENCIES (Net Contributions)	· · · · · · · · · · · · · · · · · · ·		
Legislated Levies to Outside Boards and Agencies			
District Social Services Administration Board	\$16,347.3	\$17,332.5	6.0%
Lakehead Region Conservation Authority	\$1,585.6	\$1,641.7	3.5%
Thunder Bay District Health Unit	\$2,629.2	\$2,777.6	5.6%
Thunder Bay Police Service	\$49,154.0	\$52,929.7	7.7%
Other Boards			
Community Economic Development Commission	\$2,669.4	\$2,780.9	4.2%
CEDC - Municipal Accommodation Tax	\$1,000.0	\$1,150.0	15.0%
Parking Authority	\$498.8	\$4.2	-99.2%
Thunder Bay Public Library	\$6,408.1	\$6,633.8	3.5%
Victoriaville Centre	\$579.3	\$603.5	4.2%
Victoria Avenue BIA	\$60.0	\$57.5	-4.2%
Waterfront District BIA	\$91.5	\$91.5	0.0%
TOTAL BOARDS AND AGENCIES	\$81,023.2	\$86,002.9	6.1%
TOTAL DEPARTMENTS, BOARDS AND AGENCIES	\$220,969.1	\$224,972.7	1.8%

CITY OF THUNDER BAY 2023 OPERATING BUDGET SUMMARY			
EXPENDITURES (NET)	2022 APPROVED	2023 APPROVED	% CHANGE
	NET BUDGET (000'S)	NET BUDGET (000'S)	2023 vs 2022
GENERAL CORPORATE EXPENDITURES			
Contributions to Community Groups/Organizations			
Grants Program			
Sustaining	\$2,697.0	\$2,708.4	0.4%
Operating	\$168.1	\$168.1	0.0%
Projects	\$47.6	\$47.6	0.0%
	\$2,912.7	\$2,924.1	0.4%
Corporate Financial Expenditures			
Debenture Debt Charges	\$13,396.0	\$13,653.2	1.9%
Insurance Claims	\$1,131.2	\$1,220.2	7.9%
Legal Fees	\$1,094.6	\$1,000.4	-8.6%
Municipal Property Assessment Corporation (MPAC)	\$1,336.7	\$1,311.2	-1.9%
Tax Write-offs and Legislated Rebates	\$3,491.4	\$3,457.4	-1.0%
Other General Financial Expenditures	\$1,545.3	\$4,311.7	179.0%
·	\$21,995.2	\$24,954.1	13.5%
Corporate Human Relations Expenditures			
Early Leave, Death & Retiree Benefits	\$1,509.1	\$1,837.4	21.8%
General Human Relations Expenditures	\$342.5	\$373.5	9.1%
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Provisions to Operating Reserve/Reserve Funds			
Community Economic Development Commission	\$200.0	\$200.0	0.0%
Election	\$135.0	\$150.0	11.1%
Stabilization	\$250.0	\$0.0	-100.0%
WSIB	\$250.0	\$250.0	0.0%
	\$835.0	\$600.0	-28.1%
TOTAL GENERAL CORPORATE EXPENDITURES	\$27,594.5	\$30,689.1	11.2%
TOTAL OPERATING EXPENDITURES	\$248,563.6	\$255,661.8	2.9%

CITY OF THUNDER BAY 2023 OPERATING BUDGET SUMMARY			
EXPENDITURES (NET)	2022 APPROVED NET BUDGET (000'S)	2023 APPROVED NET BUDGET (000'S)	% CHANGE 2023 vs 2022
CAPITAL FINANCED BY THE TAX LEVY			
Capital Financed by the Tax Levy (before EIRP)	\$16,239.6	\$22,161.9	36.5%
Enhanced Infrastructure Renewal Program (EIRP)	\$8,440.6	\$8,107.4	-3.9%
Debenture Financing - Annual Borrowing	(\$7,284.4)	(\$7,284.4)	0.0%
Debenture Financing - Special	\$0.0	(\$4,720.0)	100.0%
Net Capital Financed by the Tax Levy	\$17,395.8	\$18,264.9	5.0%
Provisions to Capital Reserve Funds Supported by the Tax Levy			
CIT	\$700.0	\$700.0	0.0%
Clean, Green and Beautiful	\$212.2	\$216.5	2.0%
Community Partnership	\$100.0	\$250.0	150.0%
General Capital	\$0.0	\$10,000.0	100.0%
Indoor Turf Facility - Municipal Accommodation Tax	\$1,000.0	\$0.0	-100.0%
Municipal Accommodation Tax	\$0.0	\$1,150.0	100.0%
Recreational Trails	\$39.5	\$39.5	0.0%
	2,051.70	\$12,356.0	502.2%
Net Capital Financed by the Tax Levy & Provisions to Capital Reserve			
Funds	\$19,447.5	\$30,620.9	57.5%
Provisions to Obligatory Capital Reserve Funds			
Canada Community Building Fund	\$6,844.7	\$7,142.3	4.3%
Ontario Community Infrastructure Fund (OCIF)	\$10,000.0	\$10,000.0	0.0%
	\$16,844.7	\$17,142.3	1.8%
BUDGET (NET)	\$284,855.8	\$303,425.0	6.5%