



**MEETING:** Committee of the Whole

**DATE:** Tuesday, January 19, 2021

*Reference No.* COW – 9/52

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**OPEN SESSION in S.H. Blake Memorial Auditorium at 5:03 p.m.**

Committee of the Whole - Special Session (2021 Capital and Operating Budget)  
Vice Chair: Councillor B. Hamilton

**ELECTRONIC PARTICIPATION: OFFICIALS:**

Mayor B. Mauro  
Councillor A. Aiello  
Councillor M. Bentz  
Councillor S. Ch'ng  
Councillor A. Foulds  
Councillor C. Fraser  
Councillor T. Giertuga  
Councillor B. Hamilton  
Councillor R. Johnson  
Councillor B. McKinnon  
Councillor A. Ruberto  
Councillor Peng You

Ms. K. Power, City Clerk  
Ms. L. Lavoie, Committee Coordinator

**OFFICIALS - ELECTRONIC PARTICIPATION:**

Mr. N. Gale, City Manager  
Ms. L. Evans, General Manager – Corporate Services & Long Term Care  
Ms. K. Marshall, General Manager – Infrastructure & Operations  
Ms. E. Westover, Director – Financial Services  
Ms. L. Paradis, Manager – Budgets & Long-Term Planning  
Ms. K. Sinclair, Accountant  
Ms. K. Cannon, Director – Revenue  
Ms. L. Mesic, Administrator – Pioneer Ridge  
Mr. J. Avella, Manager – Corporate Information Technology  
Mr. D. Munshaw, Manager – Supply Management  
Ms. K. Dixon, Director – Engineering & Operations  
Ms. M. Warywoda, Director – Environment Division  
Mr. C. Campbell, Manager – Central Support Division  
Mr. C. Halvorsen, Manager – Parks & Open Spaces  
Mr. B. Adams, Manager – Roads Section  
Mr. J. Sherband, Manager – Solid Waste & Recycling Services

***DISCLOSURES OF INTEREST***

Councillor A. Ruberto disclosed an interest relative to Victoriaville Centre as he is an adjacent property owner.

Councillor A. Aiello disclosed an interest relative to Community Youth and Cultural Funding as he is employed by an agency that receives funds from this funding source.

***CONFIRMATION OF AGENDA***

Confirmation of Agenda - January 19, 2021 - Committee of the Whole - Special Session

MOVED BY: Councillor Albert Aiello

SECONDED BY: Councillor Peng You

WITH RESPECT to the January 19, 2021 Committee of the Whole – Special Session meeting, we recommend that the agenda as printed, including any additional information and new business, be confirmed.

CARRIED

***REPORTS OF MUNICIPAL OFFICERS***

**Proposed 2021 Operating and Capital Budget**

Report R 1/2021 (Corporate Services & Long Term Care - Financial Services) relative to the Proposed 2021 Operating and Capital Budget.

**Memorandums Received Relative to Report No. R 1/2021**

Memorandum from Ms. L. Paradis, Manager – Budgets & Long-Term Planning, dated December 16, 2020 attaching detailed agendas for January 19, 21, 27 and February 2, 2021 meetings, 2021 Budget Executive Summary, 2021 Tax Supported Operating and Capital Budget, and 2021 Rate Supported Operating & Capital Budget, distributed separately on Monday, December 21, 2020.

Memorandum from Ms. L. Paradis, Manager – Budgets & Long-Term Planning, dated December 17, 2020 relative to 2021 estimated Reserves and Reserve Fund balances, distributed separately on Monday, December 21, 2020.

Memorandum from Ms. L. Paradis, Manager – Budgets & Long-Term Planning, dated December 17, 2020 relative to 2021 Pre-Budget Community Engagement Summary Report, distributed separately on Monday, December 21, 2020.

Confidential Memorandum from Ms. L. Paradis, Manager – Budgets & Long-Term Planning, dated December 17, 2020 relative to 2021 Pre-Budget Community Engagement Detailed Verbatim Report, distributed separately to Members of Council and EMT, only, on Monday, December 21, 2020.

Confidential Memorandum from Ms. L. Paradis, Manager – Budgets & Long-Term Planning, dated December 17, 2020 relative to Wage Contingency in 2021 Proposed Tax Supported Budget, distributed separately to Members of Council and EMT, only, on Monday, December 21, 2020.

Memorandum from Ms. L. Paradis, Manager – Budgets & Long-Term Planning, dated January 4, 2021 attaching the 2021 Budget Community Handbook, distributed separately on Wednesday, January 6, 2021.

Memorandum from Ms. L. Paradis, Manager – Budgets & Long-Term Planning, dated January 14, 2021 attaching a list of 40 one-time cost reduction items for Council’s consideration to reduce the estimated impact of COVID-19 in 2021, sorted by Special Committee of the Whole meeting date, distributed separately on Thursday, January 14 2021.

**Resolution to Receive the Proposed 2021 Operating and Capital Budgets**

MOVED BY: Councillor Cody Fraser  
SECONDED BY: Councillor Aldo Ruberto

WITH RESPECT to Report R 1/2021 (Corporate Services & Long-Term Care – Financial Services), we recommend that the proposed 2021 Operating and Capital budgets for tax and rate supported operations be received for the consideration of Committee of the Whole.

CARRIED

**Budget Report R 1/2021 Resolution**

Resolution as contained in Report R 1/2021.

MOVED BY: Mayor Bill Mauro  
SECONDED BY: Councillor Peng You

WITH RESPECT to Report R 1/2021 (Corporate Services and Long Term Care - Financial Services), we recommend that the proposed 2021 Operating and Capital budgets for tax and rate supported operations be received for consideration of Committee of the Whole;

AND THAT the 2021 General Municipal Tax Supported Operating Budget be approved at \$317,346,500 gross and \$243,835,400 net;

AND THAT the following Business Improvement Area levies be approved:

- 1. Waterfront District B.I.A. \$91,500
- 2. Victoria Avenue B.I.A. \$60,000;

AND THAT the 2021 General Municipal Tax Supported Capital Budget be approved at \$51,607,300 gross with financing as follows:

Capital Financed by the Tax Levy (before EIRP and Debenture)	15,369,500	
Enhanced Infrastructure Renewal Program (EIRP)	8,440,600	
Less Debenture Debt	<u>(7,284,400)</u>	
Net Capital Financed by the Tax Levy		\$16,525,700
Debenture Debt		\$7,284,400
Reserve & Reserve Funds:		
Capital Transit	1,900	
CIT	418,200	
Clean Green and Beautiful	225,000	
Corporate Energy Innovation	45,000	
Dedicated Gas Tax (Obligatory)	1,395,000	
EMS Facility	87,000	
EMS Vehicle & Equipment	2,388,700	
Federal Gas Tax (Obligatory)	7,124,400	
Fort William Stadium	60,000	
Municipal Accommodation Tax	230,000	
Ontario Community Infrastructure Fund (OCIF)	5,816,100	
Recreation Trails	39,500	
Renew Thunder Bay	400,000	
Whalen Building	<u>295,000</u>	\$18,525,800
Subsidy:		
Disaster Mitigation & Adaptation Funding	500,000	
Investing in Canada Infrastructure Program (ICIP) - Transit Stream	<u>5,817,300</u>	\$6,317,300
Other Sources:		
Capital carry forward	616,300	
Recoveries and fees	2,228,000	
Other	<u>109,800</u>	<u>\$2,954,100</u>
Total 2021 Gross Tax Supported Capital Budget		<u>\$51,607,300</u>

AND THAT contributions to Capital reserve funds supported by the tax levy be approved at \$2,093,100;

AND THAT the 2021 Solid Waste (Landfill Operations) Operating Budget be approved at \$2,882,800 gross expenditure and \$1,365,200 net income, with a contribution to the Landfill reserve fund to result in \$0 net profit;

AND THAT the 2021 Solid Waste (Landfill Operations) Capital Budget be approved at \$414,000 gross, with the Landfill reserve fund as the source of financing;

AND THAT the 2021 Wastewater Operating Budget be approved at \$14,160,100 gross expenditure and \$6,127,500 net income, with a contribution to the Sewer Rate reserve fund to result in \$0 net profit;

AND THAT the 2021 Wastewater Capital Budget be approved at \$9,012,700 gross, with financing from the Sewer Rate reserve fund (\$6,502,700), debenture debt (\$2,000,000) and Disaster Mitigation & Adaptation grant funding (\$510,000);

AND THAT the 2021 Waterworks Operating Budget be approved at \$19,739,600 gross expenditure and \$7,221,200 net income, with a contribution to the Waterworks reserve fund to result in \$0 net profit;

AND THAT the 2021 Waterworks Capital Budget be approved at \$10,680,800 gross, with financing from the Waterworks reserve fund (\$6,380,800) and debenture debt (\$4,300,000);

AND THAT the 2021 Prince Arthur's Landing – Boater Services Operating Budget be approved at \$317,900 gross expenditure and \$101,600 net income, with a contribution to the Marina (Boater Services) reserve fund to result in \$0 net profit;

AND THAT the 2021 Prince Arthur's Landing – Boater Services Capital Budget be approved at \$60,000 gross, with the Marina (Boater Services) reserve fund as the source of financing;

AND THAT operational savings realized from the repayment of the internal loan for the LED streetlight project be redirected into capital renewal;

AND THAT for 2020 year-end Administration release the tax supported capital project for Parkdale Environmental Assessment for \$250,000 to help offset the impact of COVID-19;

AND THAT the following User Fee increases and new fees be approved;

1. Child Care – 2.0% increase in fees;
2. Transit – fee increases to single ride, monthly and annual passes;
3. Recreation & Culture – various user fee changes resulting in an average 2.0% increase;
4. Financial Services – weigh scale fee and tender document fee increased by 3.0%;
5. Building Services – new user fee for processing/refunding refundable deposits;
6. Building Services – increased user fees for building statistics report subscriptions;
7. Licensing & Enforcement – new user fees for order registered on title – non compliance and order removal from title;
8. Licensing & Enforcement – various user fee changes for animal services fees;
9. Planning – new user fee for completed facilities inspection;
10. Planning – various committee of adjustment fees and mapping fees to increase by 2.0%;
11. Realty – various administration fees, annual fees, application fees, and street and lane closing applications fees to increase by an average of 2.0%;
12. Engineering – new user fee for Subdivision agreement review;
13. Parks – various campground fees, cabin rentals, some golf and cemetery fees to increase by approximately 3% on average;
14. Solid Waste & Diversion – Multi-residential and Commercial pickup fees increase by \$0.50 per pickup;

15. Parking Authority – parkade monthly rates will increase from \$60/month to \$62.50/month effective June 2021;
16. Parking Authority – parkade maximum daily rates will increase from \$6.00/day to \$6.50/day effective June 2021;
17. Solid Waste – tonnage charge for loads over 120kg will increase by 3% from \$79.26 to \$81.64/tonne;
18. Waterworks fixed and volumetric charges to increase by 3.5% effective April 1, 2021;
19. Other Waterworks and Wastewater charges related to consumption and services to be increased by 3.5% effective April 1, 2021;
20. Wastewater surcharge to remain at 90% of water fixed and volumetric charges;
21. Prince Arthur’s Landing – Boater Services fees to increase by 5% on average effective April 1, 2021;

AND THAT the “Additional Financial Disclosure Requirements Pursuant to Ontario Regulation 284/09” be received for information purposes;

AND THAT any necessary By-laws be presented to Council for ratification including By-laws related to user fee changes.

## **TAB 7 - OUTSIDE BOARDS**

### **Thunder Bay District Health Unit**

### **Lakehead Region Conservation Authority**

### **Victoriaville Centre**

Mr. J. Falvo, Mr. V. Glymitsas and Mr. B. Phillips appeared before Committee via MS Teams and responded to questions.

Councillor A. Ruberto disclosed an interest and refrained from discussing or voting on the following resolution.

### **Amending Motion - Victoriaville Centre Interior Duct Cleaning**

MOVED BY: Councillor Rebecca Johnson  
SECONDED BY: Councillor Albert Aiello

WITH RESPECT to Report R 1/2021 (Corporate Services and Long Term Care - Financial Services) we recommend that \$30,000 for interior duct cleaning be removed from the Capital Budget for Victoriaville Centre.

CARRIED

**Thunder Bay Community Auditorium**

Mr. B. Halvorsen and Mr. T. Hurtig appeared before Committee via MS Teams and responded to questions.

**TAB 4 - CORPORATE SERVICES & LONG TERM CARE**

Memorandum from Ms. L. Paradis, Manager – Budgets & Long-Term Planning, dated January 15, 2021 containing proposed 2021 Budget amendments, distributed separately on Monday, January 18, 2021.

Memorandum from Ms. L. Paradis, Manager – Budgets & Long-Term Planning, dated January 15, 2021 containing a proposed 2021 Budget amendment relative to Community Youth & Cultural Funding, distributed separately on Monday, January 18, 2021.

**Amending Motion - District of Thunder Bay Social Services Administration Board Levy**

MOVED BY: Councillor Andrew Foulds  
SECONDED BY: Councillor Peng You

WITH RESPECT to Report R 1/2021 (Corporate Services and Long Term Care - Financial Services) Proposed 2021 Operating and Capital Budget we recommend that the District of Thunder Bay Social Services Administration Board budget be reduced by \$167,800.

CARRIED

**Amending Motion - Insurance Premiums**

MOVED BY: Councillor Andrew Foulds  
SECONDED BY: Councillor Trevor Giertuga

WITH RESPECT to Report R 1/2021 (Corporate Services and Long Term Care - Financial Services) Proposed 2021 Operating and Capital Budget we recommend that the tax supported budget be amended to decrease insurance premiums by \$281,600 gross and \$234,400 net;

AND THAT the rate Waterworks budget be amended to decrease insurance premiums by \$nil gross, \$3,400 net;

AND THAT the Wastewater budget be amended to increase insurance premiums by \$nil gross, \$1,500 net;

AND THAT the Solid Waste – Landfill Operations budget be amended to decrease insurance premiums by \$nil gross, \$1,800 net.

CARRIED

**Amending Motion - Canada Pension Plan (CPP) and Employment Insurance (EI) Benefit Costs**

MOVED BY: Councillor Brian McKinnon

SECONDED BY: Councillor Aldo Ruberto

WITH RESPECT to Report R 1/2021 (Corporate Services and Long Term Care - Financial Services) Proposed 2021 Operating and Capital Budget we recommend that the tax supported budget be amended to capture increased CPP and EI costs by \$144,400 gross and \$138,400 net;

AND THAT the rate Waterworks budget be amended to increase fringe benefits by \$4,700 gross and net;

AND THAT the Wastewater budget be amended to increase fringe benefits by \$3,300 gross and net;

AND THAT the Solid Waste – Landfill Operations budget be amended to increase fringe benefits by \$700 gross and net.

CARRIED

**Amending Motion - Debenture Debt Charges**

MOVED BY: Mayor Bill Mauro

SECONDED BY: Councillor Rebecca Johnson

WITH RESPECT to Report R 1/2021 (Corporate Services and Long Term Care - Financial Services) Proposed 2021 Operating and Capital Budget we recommend that tax supported debenture debt charges budget be reduced by \$37,100.

CARRIED

**Amending Motion - Municipal Property Assessment Corporation (MPAC)**

MOVED BY: Councillor Andrew Foulds

SECONDED BY: Councillor Aldo Ruberto



WITH RESPECT to Report R 1/2021 (Corporate Services and Long Term Care - Financial Services) Proposed 2021 Operating and Capital Budget we recommend that tax supported property assessment budget be reduced by \$13,800.

CARRIED

**Amending Motion - Community Youth & Cultural Funding**

Councillor A. Aiello disclosed an interest and refrained from discussing or voting on the following resolution.

MOVED BY: Councillor Aldo Ruberto  
SECONDED BY: Councillor Trevor Giertuga

WITH RESPECT to Report R 1/2021 (Corporate Services and Long Term Care - Financial Services) Proposed 2021 Operating and Capital Budget we recommend that the tax supported budget be amended to decrease the Community, Youth and Cultural Funding ongoing budget by \$98,600;

AND THAT the Community, Youth and Cultural funding one time budget be increased by \$83,800 with a corresponding increase to the contribution from the Stabilization Reserve Fund.

CARRIED

**GENERAL CORPORATE REVENUE & EXPENDITURES**

Councillor M. Bentz assumed the Chair.

**Amending Motion - 2021 Vacancy Review**

Memorandum from Mayor B. Mauro dated January 17, 2021 containing a motion relative to the above noted, distributed separately on Tuesday, January 19, 2021.

MOVED BY: Mayor Bill Mauro  
SECONDED BY: Councillor Aldo Ruberto

WITH RESPECT to the Memorandum from Mayor B. Mauro dated January 17, 2021, we recommend that Administration report to Council the cost savings relative to the 2020 vacancy review process;

AND THAT Administration report back on or before March 22, 2021;

AND THAT the same vacancy review process established in 2020 be implemented immediately and be in effect for the remainder of this term of Council.

**Referral Motion - 2021 Vacancy Review**

MOVED BY: Councillor Andrew Foulds  
SECONDED BY: Councillor Brian Hamilton

WITH RESPECT to the Memorandum from Mayor B. Mauro, dated January 17, 2021, we recommend that the issue be referred to Administration to provide a response on the implications of such a vacancy review;

AND THAT Administration report back prior to the conclusion of the budget process.

CARRIED

**TAB 6 - INFRASTRUCTURE & OPERATIONS - TAX SUPPORTED**

**Amending Motion - Northwest Arterial Environmental Assessment**

MOVED BY: Mayor Bill Mauro  
SECONDED BY: Councillor Andrew Foulds

WITH RESPECT to Report R 1/2021 (Corporate Services and Long Term Care - Financial Services) Proposed 2021 Operating and Capital Budget we recommend that City Council accept the following recommendation from Administration's list of one-time options to reduce 2021 Covid-19 impacts:

Option 14: Defer \$150,000 for updates to the Northwest Arterial Environmental Assessment in 2021.

LOST

**Amending Motion - Property Acquisition for Northwest Arterial**

MOVED BY: Councillor Albert Aiello  
SECONDED BY: Councillor Andrew Foulds

WITH RESPECT to Report R 1/2021 (Corporate Services and Long Term Care - Financial Services) Proposed 2021 Operating and Capital Budget we recommend that City Council accept the following recommendation from Administration's list of one-time options to reduce 2021 Covid-19 impacts:

Option 13: Defer \$50,000 for property acquisition for the Northwest Arterial in 2021.

CARRIED

**Amending Motion - Pedestrian Crossover**

MOVED BY: Councillor Albert Aiello  
SECONDED BY: Councillor Brian Hamilton

WITH RESPECT to Report R 1/2021 (Corporate Services and Long Term Care - Financial Services) Proposed 2021 Operating and Capital Budget we recommend that City Council accept the following recommendation from Administration’s list of one-time options to reduce 2021 Covid-19 impacts:

Option 33: Reduce \$75,000 for elimination of one additional Pedestrian Crossover in 2021.

CARRIED

**Amending Motion - Parkdale Environmental Assessment**

Memorandum from Ms. K. Dixon, Director – Engineering & Operations, dated December 23, 2020 recommending an amendment to the resolution contained in Report R 1/2021, distributed separately on Tuesday, January 5, 2021.

MOVED BY: Councillor Cody Fraser  
SECONDED BY: Mayor Bill Mauro

WITH RESPECT to Report R 1/2021 (Corporate Services and Long Term Care - Financial Services) Proposed 2021 Operating and Capital Budget we recommend that the resolution be amended by deleting the following paragraph;

‘AND THAT for 2020 year-end Administration release the tax supported capital project for Parkdale Environmental Assessment for \$250,000 to help offset the impact of COVID-19;’

CARRIED

**Amending Motion - Landing Docks for Use of the Thunder Bay Kayak and Canoe Club**

MOVED BY: Councillor Andrew Foulds  
SECONDED BY: Councillor Shelby Ch'ng

WITH RESPECT to Report R 1/2021 (Corporate Services and Long Term Care - Financial Services) Proposed 2021 Operating and Capital Budget we recommend that the Proposed 2021 Operating and Capital Budget be amended to include up to \$100,000 from the Parks and Open Spaces Budget for the addition of the construction of landing docks for use of the Thunder Bay Kayak and Canoe Club.

LOST

**Amending Motion - Dredging of Boulevard Lake**

MOVED BY: Councillor Andrew Foulds  
SECONDED BY: Councillor Cody Fraser

WITH RESPECT to Report R 1/2021 (Corporate Services and Long Term Care - Financial Services) Proposed 2021 Operating and Capital Budget we recommend that the Proposed 2021 Operating and Capital Budget be amended to include up to \$100,000 from the Parks and Open Spaces Budget for the addition of an Environmental Assessment for the Dredging of Boulevard Lake.

LOST

**TAB 8 - INFRASTRUCTURE & OPERATIONS - RATE SUPPORTED**

***ADJOURNMENT***

At 10:20 p.m. it was consensus of Committee to recess until Thursday, January 21, 2021 at 5:00 p.m.