

## CITY OF THUNDER BAY WASTEWATER SYSTEM

# FINANCIAL PLAN 2022



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# THE CITY OF THUNDER BAY ENVIRONMENT DIVISION - WASTEWATER SYSTEM FINANCIAL PLAN

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- PROJECTED STATEMENT OF LONG-TERM DEBT

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## EXECUTIVE SUMMARY

This Wastewater System Financial Plan (Financial Plan) provides an update to the 2015 Financial Plan for the Wastewater operations which was originally developed as a part of the Debt Management Strategy outlined in Corporate Report No. 2014.019. In preparing this Financial Plan, the financial impacts of the Wastewater System (Wastewater) have been considered. Based on the Projected Statement of Operations and Reserve Balances and the assumptions herein, Wastewater will be financially viable, and will achieve full-cost recovery and affordability for consumers while maintaining the City's existing service levels for sewage collection and treatment for the next twenty years.

### Assumptions

Appendix One of this Financial Plan includes a Projected Statement of Operations and Reserve Balances for the years ending from December 31, 2021 to 2042 for Wastewater. In developing the Financial Plan, the following key assumptions were applied:

- ✓ The sewer surcharge rate remains constant at 90% for the projected period;
- ✓ Based on the water consumption by the City over the past years, it is assumed that water consumption for 2022 onwards will remain stable at an annual consumption of 10.9 million cubic metres;
- ✓ Inflation for operating expenses is assumed to be 4% in 2023 and 2024, 3% from years 2025 to 2027 and 1.9% annually thereafter;
- ✓ Inflation for capital expenses is assumed to be 10% for 2023, 5% for 2024, 3% from 2025 to 2027 and 1.9% thereafter;
- ✓ Annual operating expenses including interest and principal repayments on long-term debt are projected to increase from approximately \$20.3 million in 2022 to \$27.7 million by 2042;
- ✓ Capital requirements will continue to be made in accordance with the Asset Management Plan's forecast for Wastewater capital infrastructure. Average annual wastewater capital expenses are projected to be \$12.4 million per year through 2042, all adjusted annually for inflation;
- ✓ A debenture in the amount of \$22.9 million is assumed to be approved by Council in 2022;
- ✓ While Wastewater actively seeks grants for its capital projects, to be conservative, it is assumed that no grants, unless confirmed prior to the date of this report, will be received;
- ✓ Additional debt financing of \$68.0 million will be raised from 2022 through 2042 to meet infrastructure demands due to the capital-intensive nature of the operations and long life of the related assets; and

- ✓ The debt service ratio target for Wastewater operations should not exceed 30% and the upper limit target should be 15% in future years, as approved in the Corporate Debt Management Strategy. This Financial Plan achieves those targets.

## **Conclusion**

In preparation of this Financial Plan, the financial impacts of the Wastewater system have been considered. Based on the projections and assumptions herein, Wastewater will continue to be financially viable, and will achieve full-cost recovery and affordability for consumers while maintaining the City's existing service levels for sewage collection and treatment for the next twenty years.

Operating revenues earned by the current sewer surcharge rate will help to accumulate sufficient surplus in the reserve fund. This reserve fund enables capital asset upgrades or expansions to meet continuing demands; considers climate change impacts and improvements to the effluent quality of the treatment plant; and maintains sustainability over the long-term. The forecast demonstrates that while the appropriate debt service ratios will continue to be maintained over the years through the issuance of new debt, the capital renewal requirements of the Wastewater operations will also be met.

It is recommended that this Financial Plan be updated as needed to reflect significant changes in operations, economic climate, capital expenditures, financing costs, consumption and pricing.

## INTRODUCTION

This Wastewater System Financial Plan (Financial Plan) provides an update to the 2015 Financial Plan for Wastewater operations which was originally developed as a part of the Debt Management Strategy outlined in Corporate Report No. 2014.019.

In preparing this Financial Plan, the financial impacts of the Wastewater system operations have been considered. Based on the Projected Statement of Operations and Reserve Balances for the next twenty years, Wastewater will be financially viable, will meet its capital renewal requirements and will continue to treat wastewater meeting City's service levels for sewage collection and treatment.

It is important to note that the management of stormwater in the City currently receives its operating and maintenance, not including capital, funding through the sewer surcharge rate. This Financial Plan incorporates other relevant plans, including the ten-year capital forecast and the Water Pollution Control Plant (WPCP) Capital Plan.

### **WASTEWATER SYSTEM FINANCIAL PLAN**

The goal of the plan is to achieve financial sustainability, full-cost recovery, and low cost for consumers while keeping the City's service levels for sewage collection and treatment.

## WASTEWATER OPERATIONS

The Environment Division within the Infrastructure and Operations Department is responsible for wastewater collection and treatment in an environmentally conscious manner. The Wastewater Services system collects and treats residential, institutional, commercial and industrial wastewater which travels through the City's sanitary sewer system to the WPCP for treatment.

As per the City's Asset Management Plan: Phase One (2021 AMP), the Wastewater service system includes 526 kilometres (km) of Sanitary Sewers; one Wastewater Treatment Plant; and, four lift stations. Operating and maintenance activities, other than capital expenditures, for stormwater services are also funded from the sewer surcharge rate, until another source is identified.



The WPCP provides wastewater treatment for the entire sanitary sewer network within the City of Thunder Bay, providing service to over 108,000 people and treating over 21 billion litres of wastewater in 2021.<sup>1</sup> The plant generated a total of 7,290 tonnes of biosolids in the same year and is expecting to generate approximately 8,500 tonnes in 2022, assuming a similar wastewater flow.<sup>2</sup>

The WPCP has also undertaken several projects aimed at lowering operating costs and reducing the City's carbon footprint and emissions. These actions directly supports the fifth goal under the Lead pillar of the City of Thunder Bay's Corporate 2019-2022 Strategic Plan to "Further [previous] commitments to sustainability and climate adaptation" and the Corporate Energy Management Plan (2019-2024). Further, these actions support the Climate-Forward City: Thunder Bay Net-Zero Strategy (2021), which is a guiding document to reach the overall goal of net-zero emissions by 2050, through reducing energy use and greenhouse gas emissions. Total savings as of October, 2016 for these projects was estimated at \$533,300 per year.<sup>3</sup>

A detailed summary of plant operations, processes, capital projects and the Ontario Ministry of the Environment, Conservation and Parks' requirements in terms of compliance limits and objectives is available and published annually as part of the City of Thunder Bay's "Wastewater Treatment Annual Report."

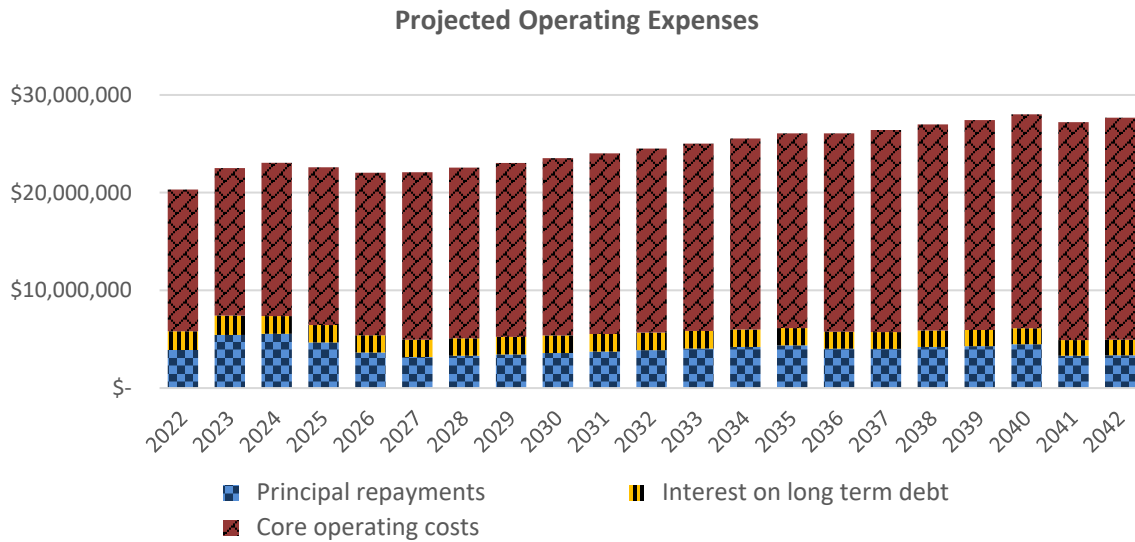
## 2021 WASTEWATER SYSTEM HIGHLIGHTS

- 2,950 MWh of electricity generated on-site
- Over 91% of digester gas used to generate electricity/ heat
- 5,000+ samples analyzed by in house lab
- 64 licensed Operators
- 100% of effluent limits achieved
- Over 90% removal efficiency for ammonia, suspended solids, phosphorus and other chemicals
- Over 7,000 tonnes of solids removed from effluent stream

## OPERATING BUDGET

Some of Wastewater's key operating expenses include personnel services, utilities, materials including maintenance, parts and supplies, purchased services, and long-term debt interest and principal payments. Due to rising inflation, it is assumed that operating costs will increase by 4% in 2023 and 2024, 3% from 2025 to 2027, and 1.9% annually thereafter. Annual operating expenses, excluding interest and principal repayments on long-term debt are projected to be approximately \$14.5 million in 2022 and increasing to \$22.7 million in 2042. Interest on long-term debt charges and principal repayments made up an average of 28.9% of Wastewater's operating costs in 2021. More details on the operating expenses are included in the Projected Statement of Operations and Reserve Balance shown in Appendix One.

The projected operating expenses are set out below:



## Operating Revenues

The majority of the operating revenues to cover the cost of operations and capital infrastructure requirements are sewer surcharge revenues. Currently, Wastewater billings are based on a fixed sewer surcharge rate of 90% on water consumption and access charges. Further, based on historic data, it is projected that only 89% of the water billings are subject to the sewer surcharge as some customers are serviced with water only while their wastewater is treated by private sewage systems.

The average six-year water consumption by the City from the years 2016 to 2021 has been stable at approximately 10.9 million cubic metres. Based on the water consumption by the City over the past years, it is assumed that water consumption for 2022 onwards will remain stable at an annual consumption of 10.9 million cubic metres. It is expected that the surcharge rate will remain constant at 90% through 2042. The projected water rates charged by the City will continue to increase by 3% year on year until 2027 and by 2.5% thereafter based on the Water Authority Financial Plan dated July, 2018. In addition to the sewer surcharge rate, operating revenues also include program revenues and other miscellaneous income.

Over the projected period, operating revenues are expected to increase from \$26.6 million in 2022 to \$44.6 million in 2042, offsetting the operating and a portion of the capital expenditures.



## **Capital Budget**

To treat approximately 84.5 million litres of wastewater per day,<sup>4</sup> City of Thunder Bay Wastewater Service system comprises of three main assets including: 1 Atlantic Avenue Water Pollution Control Plant (WPCP), 4 lift stations and 526 kilometres of sanitary sewers.

As per the 2021 AMP, approximately 40 kms of the City's 526 kms of sewers are inspected yearly to ensure regular maintenance of the infrastructure. As set out in the 2021 AMP, the annual sustainable funding is estimated to be \$12.6 million in order to maintain the proper level of repair, renewal, and replacement of the Wastewater Service systems. However, the annual funding allocated to Wastewater Services was \$8.1 million in 2020. This shows that there was an infrastructure deficit, or shortfall, of \$4.5 million. This shortfall is being addressed through the implementation of the Wastewater System Financial Plan. The replacement value of the Wastewater System in 2021 dollars totals to \$647 million.<sup>5</sup>

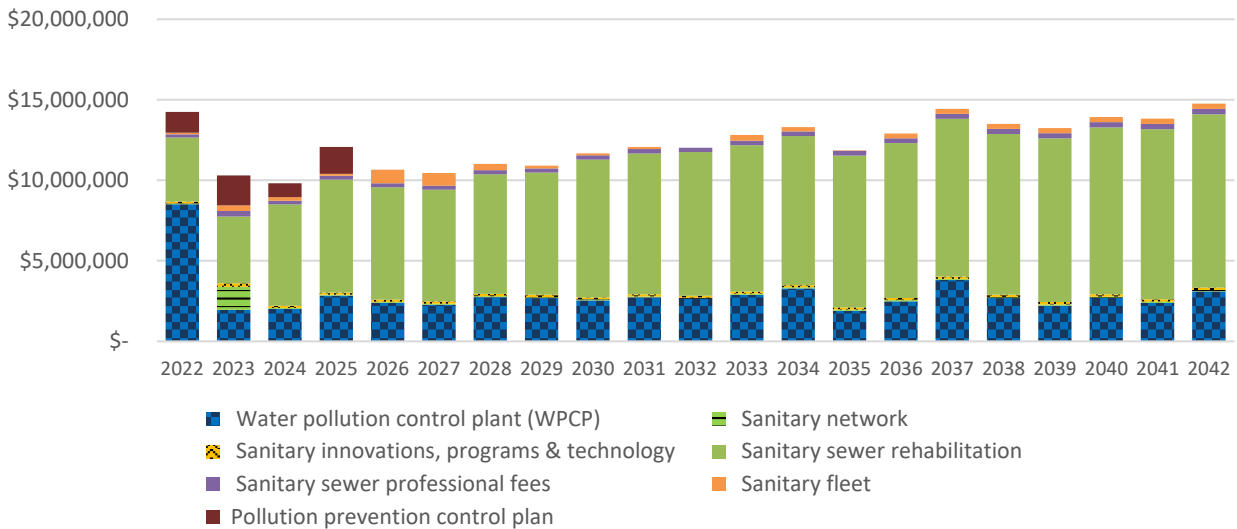
## **Ten-Year Capital Plan**

The ten-year detailed capital forecast for Wastewater for fiscal years 2022 to 2031 estimated costs relating to maintaining, replacing and/or upgrading the Sanitary Sewer Network, Fleet, Sanitary Innovations, and other assets as set out in the Pollution Prevention, and Control Plan and 2021 AMP, except where certain projects are tax supported.

Over the projected period, approximately \$270.7 million will be spent related to capital infrastructure. All capital expenses have been adjusted for inflation by 10% for 2023, 5% in 2024, 3% from years 2025 to 2027 and 1.9% annually thereafter.

The capital plan forecast includes \$8.5 million of capital costs related to the WPCP in the year 2022, which includes a new emergency power generator system costing \$5.0 million. Annual capital investments for wastewater will remain relatively stable, estimated to be from \$14.2 million in 2022, declining in subsequent years, then increasing to \$14.8 million in 2042. This includes capital expenditures in the Pollution Prevention, and Control Plan until 2025 which is supported by wastewater operations.

## Capital Budget by Project Type



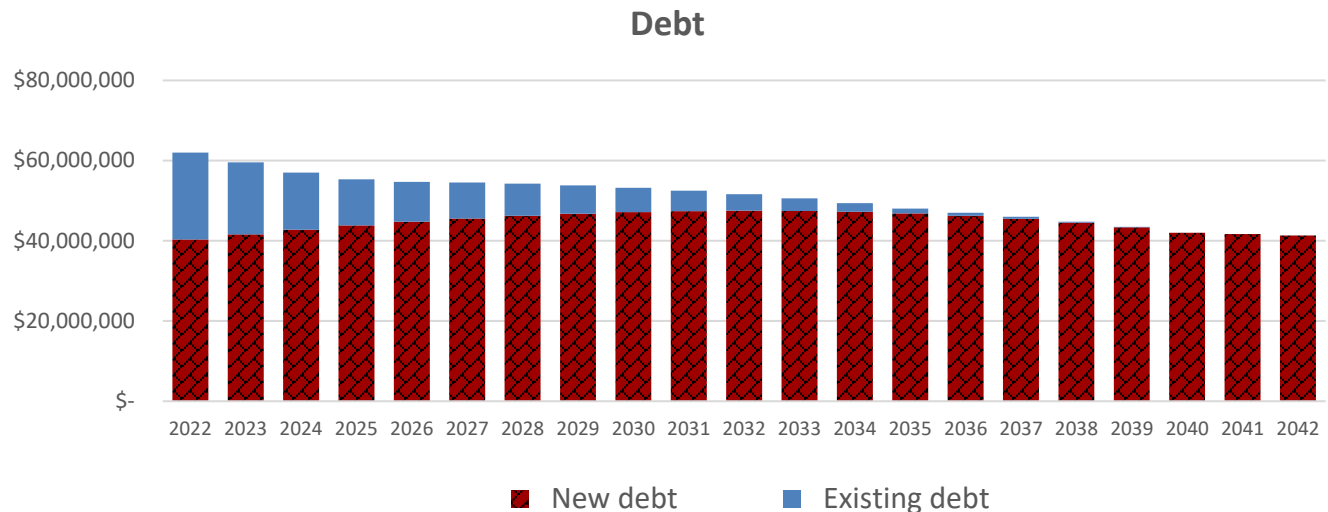
## DEBT FINANCING

The City of Thunder Bay has strategically been incurring debt financing to fund capital expenditures for many years. As part of the Asset Management Plan, many projects were carried out during 2021 to protect and improve the equipment and infrastructure. Wastewater system assets include those relating to collection, transmission, treatment, or disposal of wastewater along with assets that help to manage stormwater, including maintenance of Influent Pump Stations, Primary Treatment, Sludge and Dewatering System, Biological Aeration Filtration, Heating and Ventilation, Cogeneration, Electrical and Instrumentation Systems, Disinfection System, Building and Grounds and Pollution Prevention Control Plan.

At the end of fiscal year 2021, the City was holding total debt of \$57.9 million, made up of internal and/or construction financing, and nine debentures, whose terms are generally fixed interest, payable semi-annually. It is projected that total debt will be approximately \$62.0 million by end of fiscal year 2022.

As recommended in the Debt Management Strategy, the debt service ratio target for Wastewater operations should not exceed 30% in future years. The debt service ratios in the current financial plan are projected to increase to 27% in fiscal year 2023 after which it is projected that the ratio will continue to decline from 18.0% to 11.1% from 2026 through 2042. It is assumed that all new debt will be incurred over 20 year terms with semi-annual payments and an interest rate of 4% compounded semi-annually.

Over the next twenty years, new debt of \$68.0 million will be raised to fund Wastewater's capital expenditures. On average, annual debt raised will be \$3.4 million. The following chart illustrates the projected annual debt balance from fiscal years 2022 to 2042:



## AFFORDABILITY FOR CONSUMERS

As recognized in the 2015 Wastewater System Financial Plan, sewer and water rates are considered affordable when the combined sewer and water costs are 4% of median household income. In Thunder Bay, the estimated household average income was \$82,257 in 2016.<sup>6</sup> Under this Financial Plan, the residential water and wastewater costs for 200m<sup>3</sup> are projected to total \$1,315<sup>7</sup> in 2022, which is equal to 1.6% of household income.

In comparing the proposed 2022 rates to municipalities in Ontario, in 2021 the cost for the same volume of water and sewer across Ontario ranged from \$902 to \$1,762 in Sault Ste. Marie and Kenora,<sup>8</sup> respectively.

## RESERVE BALANCE

The reserve balance is essentially the accumulation of Wastewater's excess of revenues over expenses over time. The City's Wastewater reserve balance as of fiscal year ending December 2021 is \$17.5 million, which is an indicator of the net resources that the City has to provide future services.

In the projected period, there are only four years (2023 to 2026), where it will be necessary to use funds accumulated in the reserve fund to finance capital expenditures

when operating revenues in the same period are not sufficient to fund both operating and capital expenses of that year.

Based on the assumptions used in the projections, the City's Wastewater operations will accumulate a sufficient reserve fund balance which will increase from \$1.0 million from 2025 to \$37.7 million by 2042 that can be used for significant capital requirements.

## CONCLUSION

In preparation of this Financial Plan, the financial impacts of the wastewater system have been considered. Inline with the 2015 Wastewater System Financial Plan, Wastewater will be financially viable, and will achieve full-cost recovery and affordability for consumers while maintaining the City's existing service levels for sewage collection and treatment for the next twenty years.

Operating revenues earned by the current sewer surcharge rate will help to accumulate sufficient surplus in the reserve fund. This reserve fund enables capital asset upgrades or expansions to meet continuing demands; considers climate change impacts and improvements in effluent quality of the treatment plant; and, continues to be sustainable over the long-term. The forecast demonstrates that appropriate debt service ratios will be maintained over the years through the issuance of new debt which will also meet the capital renewal requirements of the Wastewater operations.

Given the projections are based on a number of assumptions, actual results may vary significantly from projections. Therefore, it is important to monitor annual results and compare them to the long-term Financial Plan as well as update the plan accordingly should there be any potential changes to the assumptions used in the projections.

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<sup>1</sup> 2021 wastewater Report by City of Thunder Bay, retrieved from [https://www.thunderbay.ca/en/city-services/resources/Documents/Water-and-Sewer-Services/4961\\_COTB\\_WastewaterReport\\_2021\\_FINAL.pdf](https://www.thunderbay.ca/en/city-services/resources/Documents/Water-and-Sewer-Services/4961_COTB_WastewaterReport_2021_FINAL.pdf)

<sup>2</sup> 2021 Wastewater Treatment Report by City of Thunder Bay, retrieved from [https://www.thunderbay.ca/en/city-services/resources/Documents/Water-and-Sewer-Services/4961\\_COTB\\_WastewaterReport\\_2021\\_FINAL.pdf](https://www.thunderbay.ca/en/city-services/resources/Documents/Water-and-Sewer-Services/4961_COTB_WastewaterReport_2021_FINAL.pdf)

<sup>3</sup> Water Pollution Control Plant Savings and Energy Conservation, retrieved from <https://www.thunderbay.ca/en/city-services/water-pollution-control-plant-savings-and-energy-conservation.aspx>

<sup>4</sup> 2021 Wastewater Treatment Report by City of Thunder Bay, retrieved from [https://www.thunderbay.ca/en/city-services/resources/Documents/Water-and-Sewer-Services/4961\\_COTB\\_WastewaterReport\\_2021\\_FINAL.pdf](https://www.thunderbay.ca/en/city-services/resources/Documents/Water-and-Sewer-Services/4961_COTB_WastewaterReport_2021_FINAL.pdf)

<sup>5</sup> Long-term Financial Overview, 2021 and Beyond, dated January 12, 2021 retrieved from <https://www.thunderbay.ca/en/city-hall/resources/Documents/FinanceandBudget/2021/Long-Term-Financial-Plan-2021-FINAL-Jan-11.pdf>

<sup>6</sup> Thunder Bay Population Statistics, Census 2016, Statistics Canada, retrieved from <https://www12.statcan.gc.ca/census-recensement/2016/dp-pd/prof/details/page.cfm?Lang=E&Geo1=CSD&Code1=3558004&Geo2=PR&Code2=01&SearchText=tHUNDER%20BAY&SearchType=Begins&SearchPR=01&B1=All&TABID=1&type=0>

<sup>7</sup> City of Thunder Bay Fact Sheet, 2022 Rate-Supported Budget Highlights, dated February 8, 2022,

<sup>8</sup> BMA Management Consulting Inc., Municipal Study 2021

## **APPENDIX ONE**

**PROJECTED STATEMENT OF OPERATIONS AND RESERVE BALANCE**

**AND**

**PROJECTED STATEMENT OF LONG TERM DEBT**

THE CORPORATION OF THE CITY OF THUNDER BAY  
ENVIRONMENT DIVISION - WASTEWATER OPERATIONS  
PROJECTED STATEMENT OF OPERATIONS AND RESERVE BALANCE

FOR THE YEARS ENDING DECEMBER 31, 2021 TO 2042

|                                    |   | 2021   | 2022       | 2023 | 2024       | 2025 | 2026       | 2027 | 2028       | 2029 | 2030       | 2031 | 2032       | 2033 | 2034       | 2035 | 2036       | 2037 | 2038       | 2039 | 2040       | 2041 | 2042       |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |
|------------------------------------|---|--------|------------|------|------------|------|------------|------|------------|------|------------|------|------------|------|------------|------|------------|------|------------|------|------------|------|------------|----|------------|----|------------|----|------------|----|------------|----|------------|----|------------|----|------------|----|------------|----|------------|----|------------|----|------------|
|                                    |   | Note 1 | Note 1     |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |
| REVENUES                           |   |        |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |
| Wastewater operating revenues      |   |        |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |
| Sewer surcharge                    | 2 | \$     | 25,530,970 | \$   | 26,280,000 | \$   | 27,068,400 | \$   | 27,880,452 | \$   | 28,716,865 | \$   | 29,578,371 | \$   | 30,465,723 | \$   | 31,227,366 | \$   | 32,008,051 | \$   | 32,808,252 | \$   | 33,628,458 | \$ | 34,469,170 | \$ | 35,330,898 | \$ | 36,214,170 | \$ | 37,119,525 | \$ | 38,047,512 | \$ | 38,998,701 | \$ | 39,973,669 | \$ | 40,973,010 | \$ | 41,997,335 | \$ | 43,047,269 | \$ | 44,123,450 |
| Program revenue                    | 3 |        | 252,022    |      | 175,000    |      | 180,250    |      | 185,658    |      | 191,228    |      | 196,965    |      | 202,874    |      | 207,946    |      | 213,145    |      | 218,474    |      | 223,936    |    | 229,534    |    | 235,272    |    | 241,154    |    | 247,183    |    | 253,363    |    | 259,697    |    | 266,189    |    | 272,844    |    | 279,665    |    | 286,657    |    | 293,823    |
| Other                              | 4 |        | 465,849    |      | 180,000    |      | 180,000    |      | 180,000    |      | 180,000    |      | 180,000    |      | 180,000    |      | 180,000    |      | 180,000    |      | 180,000    |      | 180,000    |    | 180,000    |    | 180,000    |    | 180,000    |    | 180,000    |    | 180,000    |    | 180,000    |    | 180,000    |    | 180,000    |    | 180,000    |    | 180,000    |    |            |
| Total wastewater revenues          |   |        | 26,248,841 |      | 26,635,000 |      | 27,428,650 |      | 28,246,110 |      | 29,088,093 |      | 29,955,336 |      | 30,848,597 |      | 31,615,312 |      | 32,401,196 |      | 33,206,726 |      | 34,032,394 |    | 34,878,704 |    | 35,746,170 |    | 36,635,324 |    | 37,546,708 |    | 38,480,875 |    | 39,438,398 |    | 40,419,858 |    | 41,425,854 |    | 42,457,000 |    | 43,513,926 |    | 44,597,273 |
| Stormwater revenues                |   |        | -          |      | -          |      | -          |      | -          |      | -          |      | -          |      | -          |      | -          |      | -          |      | -          |      | -          |    | -          |    | -          |    | -          |    | -          |    | -          |    | -          |    | -          |    | -          |    | -          |    | -          |    |            |
|                                    |   |        | 26,248,841 |      | 26,635,000 |      | 27,428,650 |      | 28,246,110 |      | 29,088,093 |      | 29,955,336 |      | 30,848,597 |      | 31,615,312 |      | 32,401,196 |      | 33,206,726 |      | 34,032,394 |    | 34,878,704 |    | 35,746,170 |    | 36,635,324 |    | 37,546,708 |    | 38,480,875 |    | 39,438,398 |    | 40,419,858 |    | 41,425,854 |    | 42,457,000 |    | 43,513,926 |    | 44,597,273 |
| EXPENSES                           |   |        |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |
| Wastewater expenses                |   |        |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |
| Personnel services                 | 5 |        | 3,235,707  |      | 4,667,640  |      | 4,854,346  |      | 5,048,520  |      | 5,199,976  |      | 5,355,975  |      | 5,516,654  |      | 5,621,470  |      | 5,728,278  |      | 5,837,115  |      | 5,948,020  |    | 6,061,032  |    | 6,176,192  |    | 6,293,540  |    | 6,413,117  |    | 6,534,966  |    | 6,659,130  |    | 6,785,653  |    | 6,914,580  |    | 7,045,957  |    | 7,179,830  |    | 7,316,247  |
| Interdepartmental charges          |   |        |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |
| Administrative                     | 5 |        | 982,537    |      | 1,196,500  |      | 1,244,360  |      | 1,294,134  |      | 1,332,958  |      | 1,372,947  |      | 1,414,135  |      | 1,441,004  |      | 1,468,383  |      | 1,496,282  |      | 1,524,711  |    | 1,553,681  |    | 1,583,201  |    | 1,613,282  |    | 1,643,934  |    | 1,675,169  |    | 1,706,997  |    | 1,739,430  |    | 1,772,479  |    | 1,806,156  |    | 1,840,473  |    | 1,875,442  |
| Utilities                          | 5 |        | 1,928,291  |      | 2,048,760  |      | 2,130,710  |      | 2,215,938  |      | 2,282,416  |      | 2,350,888  |      | 2,421,415  |      | 2,467,422  |      | 2,514,303  |      | 2,562,075  |      | 2,610,754  |    | 2,660,358  |    | 2,710,905  |    | 2,762,412  |    | 2,814,898  |    | 2,868,381  |    | 2,922,880  |    | 2,978,415  |    | 3,035,005  |    | 3,092,670  |    | 3,151,431  |    | 3,211,308  |
| Insurance                          | 5 |        | 228,944    |      | 249,400    |      | 259,376    |      | 269,751    |      | 277,844    |      | 286,179    |      | 294,764    |      | 300,365    |      | 306,072    |      | 311,887    |      | 317,813    |    | 323,851    |    | 330,004    |    | 336,274    |    | 342,663    |    | 349,174    |    | 355,808    |    | 362,568    |    | 369,457    |    | 376,477    |    | 383,630    |    | 390,919    |
| Fleet                              | 5 |        | 86,284     |      | 217,100    |      | 225,784    |      | 234,815    |      | 241,859    |      | 249,115    |      | 256,588    |      | 261,463    |      | 266,431    |      | 271,493    |      | 276,651    |    | 281,907    |    | 287,263    |    | 292,721    |    | 298,283    |    | 303,950    |    | 309,725    |    | 315,610    |    | 321,607    |    | 327,718    |    | 333,945    |    | 340,290    |
| Engineering                        | 5 |        | 257,280    |      | 264,640    |      | 275,226    |      | 286,235    |      | 294,822    |      | 303,667    |      | 312,777    |      | 318,720    |      | 324,776    |      | 330,947    |      | 337,235    |    | 343,642    |    | 350,171    |    | 356,824    |    | 363,604    |    | 370,512    |    | 377,552    |    | 384,725    |    | 392,035    |    | 399,484    |    | 407,074    |    | 414,808    |
| Landfill                           | 5 |        | 871,741    |      | 816,800    |      | 849,472    |      | 883,451    |      | 909,955    |      | 937,254    |      | 965,372    |      | 983,714    |      | 1,002,405  |      | 1,021,451  |      | 1,040,859  |    | 1,060,635  |    | 1,080,787  |    | 1,101,322  |    | 1,122,247  |    | 1,143,570  |    | 1,165,298  |    | 1,187,439  |    | 1,210,000  |    | 1,232,990  |    | 1,256,417  |    | 1,280,289  |
| Utility cuts                       | 5 |        | 276,903    |      | 245,000    |      | 254,800    |      | 264,992    |      | 272,942    |      | 281,130    |      | 289,564    |      | 306,385    |      | 300,672    |      | 306,385    |      | 312,206    |    | 318,138    |    | 324,183    |    | 330,342    |    | 336,618    |    | 343,014    |    | 349,531    |    | 356,172    |    | 362,939    |    | 369,835    |    | 376,862    |    | 384,022    |
| Other and recoveries               | 5 |        | 84,073     |      | 96,020     |      | 99,861     |      | 103,855    |      | 106,971    |      | 110,180    |      | 113,485    |      | 115,641    |      | 117,838    |      | 120,077    |      | 122,358    |    | 124,683    |    | 127,052    |    | 129,466    |    | 131,926    |    | 134,433    |    | 136,987    |    | 139,590    |    | 142,242    |    | 144,945    |    | 147,699    |    | 150,505    |
| Equipment rental                   | 5 |        | 43,503     |      | 23,600     |      | 24,544     |      | 25,526     |      | 26,292     |      | 27,081     |      | 27,893     |      | 28,423     |      | 28,963     |      | 29,513     |      | 30,074     |    | 30,645     |    | 31,227     |    | 31,820     |    | 32,425     |    | 33,041     |    | 33,669     |    | 34,309     |    | 34,961     |    | 35,625     |    | 36,302     |    | 36,992     |
| Interest on long term debt         | 6 |        | 1,385,005  |      | 1,909,600  |      | 1,984,700  |      | 1,813,222  |      | 1,777,304  |      | 1,764,892  |      | 1,773,404  |      | 1,792,594  |      | 1,805,045  |      | 1,812,761  |      | 1,814,780  |    | 1,811,285  |    | 1,800,797  |    | 1,784,310  |    | 1,761,148  |    | 1,735,178  |    | 1,715,521  |    | 1,693,278  |    | 1,664,320  |    | 1,630,539  |    | 1,598,469  |    | 1,589,426  |
| Long term debt principal repayment | 7 |        | 3,716,213  |      | 3,899,962  |      | 5,439,725  |      | 5,551,798  |      | 4,667,462  |      | 3,637,800  |      | 3,170,803  |      | 3,301,059  |      | 3,436,579  |      | 3,577,573  |      | 3,724,263  |    | 3,876,879  |    | 4,035,661  |    | 4,200,858  |    | 4,372,728  |    | 4,027,411  |    | 4,013,472  |    | 4,207,027  |    | 4,283,493  |    | 4,493,003  |    | 3,313,754  |    | 3,356,786  |
| Materials                          | 5 |        | 1,671,588  |      | 1,692,080  |      | 1,759,763  |      | 1,830,154  |      | 1,885,059  |      | 1,941,611  |      | 1,999,859  |      | 2,037,856  |      | 2,076,575  |      | 2,116,030  |      | 2,156,235  |    | 2,197,203  |    | 2,238,950  |    | 2,281,490  |    | 2,324,838  |    | 2,369,010  |    | 2,414,021  |    | 2,459,887  |    | 2,506,625  |    | 2,554,251  |    | 2,602,782  |    | 2,652,235  |
| Municipal taxes                    | 5 |        | 418,132    |      | 456,000    |      | 474,240    |      | 493,210    |      | 508,006    |      | 523,246    |      | 538,943    |      | 549,183    |      | 559,617    |      | 570,250    |      | 581,085    |    | 592,126    |    | 603,376    |    | 614,840    |    | 626,522    |    | 638,426    |    | 650,556    |    | 662,917    |    | 675,512    |    | 688,347    |    | 701,426    |    | 714,753    |
| Purchased services                 | 5 |        | 1,259,887  |      | 869,160    |      | 903,926    |      | 940,083    |      | 968,285    |      | 997,334    |      | 1,027,254  |      | 1,046,772  |      | 1,066,661  |      | 1,086,928  |      | 1,107,580  |    | 1,128,624  |    | 1,150,068  |    | 1,171,919  |    | 1,194,185  |    | 1,216,875  |    | 1,239,996  |    | 1,263,556  |    | 1,287,564  |    | 1,312,028  |    | 1,336,957  |    | 1,362,359  |
| Total wastewater expenses          |   |        | 16,446,088 |      | 18,652,262 |      | 20,780,833 |      | 21,255,684 |      | 20,752,151 |      | 20,139,299 |      | 20,122,910 |      | 20,560,752 |      | 21,002,598 |      | 21,450,767 |      | 21,904,624 |    | 22,364,689 |    | 22,829,837 |    | 23,301,420 |    | 23,779,136 |    | 23,743,110 |    | 24,051,143 |    | 24,570,576 |    | 24,972,819 |    | 25,510,025 |    | 24,667,051 |    | 25,076,381 |
| Stormwater expenses                |   |        |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |
| Personnel services                 | 5 |        | 136,621    |      | 389,360    |      | 404,934    |      | 421,131    |      | 433,765    |      | 446,778    |      | 460,181    |      | 468,924    |      | 477,834    |      | 486,913    |      | 496,164    |    | 505,591    |    | 515,197    |    | 524,986    |    | 534,961    |    | 545,125    |    | 555,482    |    | 566,036    |    | 576,791    |    | 587,750    |    | 598,917    |    | 610,296    |
| Interdepartmental charges          |   |        |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |      |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |    |            |
| Administrative                     | 5 |        | 225,171    |      | 251,300    |      | 261,352    |      | 271,806    |      | 279,960    |      | 288,359    |      | 297,010    |      | 302,653    |      | 308,403    |      | 314,263    |      | 320,234    |    | 326,318    |    | 332,518    |    | 338,836    |    | 345,274    |    | 351,834    |    | 358,519    |    | 365,331    |    | 372,272    |    | 379,345    |    | 386,553    |    | 393,898    |
| Utilities                          | 5 |        | 42,702     |      | 47,040     |      | 48,922     |      | 50,879     |      | 52,405     |      | 53,977     |      | 55,596     |      | 56,652     |      | 57,728     |      | 58,825     |      | 59,943     |    | 61,082     |    | 62,243     |    | 63,426     |    | 64,631     |    | 65,859     |    | 67,110     |    | 68,385     |    | 69,684     |    | 71,008     |    | 72,357     |    | 73,732     |
| Insurance                          | 5 |        | 5,750      |      | 6,100      |      | 6,344      |      | 6,598      |      | 6,796      |      | 7,000      |      | 7,210      |      | 7,347      |      | 7,487      |      | 7,629      |      | 7,774      |    | 7,922      |    | 8,073      |    | 8,226      |    | 8,382      |    | 8,541      |    | 8,703      |    | 8,868      |    | 9,036      |    | 9,208      |    |            |    |            |



THE CORPORATION OF THE CITY OF THUNDER BAY  
ENVIRONMENT DIVISION - WASTEWATER OPERATIONS  
PROJECTED STATEMENT OF OPERATIONS AND RESERVE BALANCE

FOR THE YEARS ENDING DECEMBER 31, 2021 TO 2042

|                                                                 |     | 2021 | 2022       | 2023        | 2024         | 2025        | 2026         | 2027      | 2028        | 2029        | 2030        | 2031      | 2032        | 2033      | 2034        | 2035      | 2036        | 2037      | 2038        | 2039      | 2040        | 2041      | 2042        |           |
|-----------------------------------------------------------------|-----|------|------------|-------------|--------------|-------------|--------------|-----------|-------------|-------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
| PROJECTED CAPITAL SURPLUS (SHORTFALL)                           |     |      |            |             |              |             |              |           |             |             |             |           |             |           |             |           |             |           |             |           |             |           |             |           |
| SOURCES OF CAPITAL FINANCING                                    |     |      |            |             |              |             |              |           |             |             |             |           |             |           |             |           |             |           |             |           |             |           |             |           |
| New debt, net of amounts replacing existing temporary financing | a   | \$   | 3,674,984  | \$          | 3,932,500    | \$          | 2,000,000    | \$        | 8,000,000   | \$          | 3,000,000   | \$        | 3,000,000   | \$        | 3,000,000   | \$        | 3,000,000   | \$        | 3,000,000   | \$        | 3,000,000   | \$        | 3,000,000   |           |
| Grant sources                                                   |     |      | 530,000    |             | 508,000      |             | 508,000      |           | 84,000      |             | -           |           | -           |           | -           |           | -           |           | -           |           | -           |           | -           |           |
| Total sources of capital financing                              | A   | \$   | 4,204,984  | \$          | 4,440,500    | \$          | 2,508,000    | \$        | 8,084,000   | \$          | 3,000,000   | \$        | 3,000,000   | \$        | 3,000,000   | \$        | 3,000,000   | \$        | 3,000,000   | \$        | 3,000,000   | \$        | 3,000,000   |           |
| CAPITAL EXPENSES                                                |     |      |            |             |              |             |              |           |             |             |             |           |             |           |             |           |             |           |             |           |             |           |             |           |
| Water pollution control plant                                   | 9   | \$   | -          | \$          | 8,512,500    | \$          | 1,955,800    | \$        | 2,010,280   | \$          | 2,833,630   | \$        | 2,389,530   | \$        | 2,271,960   | \$        | 2,733,180   | \$        | 2,673,620   | \$        | 2,537,450   | \$        | 2,721,800   |           |
| Pollution prevention control plan - Rate supported              | 9   |      | 1,039,800  |             | 1,290,000    |             | 1,855,000    |           | 862,000     |             | 1,666,700   |           | -           |           | -           |           | -           |           | -           |           | -           |           | -           |           |
| Sanitary network                                                | 9   |      | 500        |             | 50,000       |             | 1,430,000    |           | 57,750      |             | 59,490      |           | 61,270      |           | 63,110      |           | 64,310      |           | 65,530      |           | 66,780      |           | 68,050      |           |
| Sanitary innovations, programs & technology                     | 9   |      | 3,000      |             | 120,000      |             | 213,510      |           | 143,220     |             | 130,870     |           | 137,240     |           | 143,890     |           | 147,910     |           | 154,650     |           | 120,200     |           | 122,480     |           |
| Sanitary sewer rehabilitation                                   | 9   |      | 1,559,800  |             | 3,974,000    |             | 4,149,000    |           | 6,288,980   |             | 7,017,680   |           | 6,976,940   |           | 6,934,150   |           | 7,420,990   |           | 7,583,000   |           | 8,561,220   |           | 8,750,310   |           |
| Sanitary sewer professional fees                                | 9   |      | 82,000     |             | 200,000      |             | 350,000      |           | 231,000     |             | 237,940     |           | 245,080     |           | 252,440     |           | 257,240     |           | 262,120     |           | 267,100     |           | 272,180     |           |
| Sanitary fleet                                                  | 9   |      | -          |             | 93,000       |             | 344,300      |           | 219,450     |             | 121,350     |           | 849,200     |           | 778,780     |           | 396,150     |           | 163,830     |           | 117,520     |           | 129,290     |           |
|                                                                 |     |      | 2,685,100  |             | 14,239,500   |             | 10,297,610   |           | 9,812,680   |             | 12,067,660  |           | 10,659,260  |           | 10,444,330  |           | 11,019,780  |           | 10,902,750  |           | 11,670,270  |           | 12,064,110  |           |
| Wastewater capital carryforward                                 | 10  |      | -          |             | 2,193,240    |             | 4,386,480    |           | 4,386,480   |             | -           |           | -           |           | -           |           | -           |           | -           |           | -           |           | -           |           |
| Total capital expenses                                          | B   | \$   | 2,685,100  | \$          | 16,432,740   | \$          | 14,684,090   | \$        | 14,199,160  | \$          | 12,067,660  | \$        | 10,659,260  | \$        | 10,444,330  | \$        | 11,019,780  | \$        | 10,902,750  | \$        | 11,670,270  | \$        | 12,064,110  |           |
| CAPITAL SURPLUS                                                 |     |      |            |             |              |             |              |           |             |             |             |           |             |           |             |           |             |           |             |           |             |           |             |           |
| Operating surplus available for capital, from page 1            |     |      | 8,600,270  |             | 6,324,838    |             | 4,923,601    |           | 5,197,242   |             | 6,488,963   |           | 7,913,649   |           | 8,766,226   |           | 9,057,870   |           | 9,363,971   |           | 9,682,675   |           | 10,015,095  |           |
| Annual capital surplus (shortfall)                              | A-B |      | 1,519,884  |             | (11,992,240) |             | (12,176,090) |           | (6,115,160) |             | (9,067,660) |           | (7,659,260) |           | (7,444,330) |           | (8,019,780) |           | (7,902,750) |           | (8,670,270) |           | (9,064,110) |           |
| Transfer from reserve balance                                   |     |      | -          |             | 5,667,402    |             | 7,252,489    |           | 917,918     |             | 2,578,697   |           | -           |           | -           |           | -           |           | -           |           | -           |           | -           |           |
| Surplus or balance to be transferred to reserve                 |     | \$   | 10,120,154 | \$          | -            | \$          | -            | \$        | -           | \$          | -           | \$        | 254,389     | \$        | 1,321,896   | \$        | 1,038,090   | \$        | 1,461,221   | \$        | 1,012,405   | \$        | 950,985     |           |
| PROJECTED RESERVE BALANCE                                       |     |      |            |             |              |             |              |           |             |             |             |           |             |           |             |           |             |           |             |           |             |           |             |           |
| sanitu                                                          |     |      |            |             |              |             |              |           |             |             |             |           |             |           |             |           |             |           |             |           |             |           |             |           |
| Balance, beginning of the year                                  |     |      | \$         | 17,455,803  | \$           | 11,788,401  | \$           | 4,535,912 | \$          | 3,617,994   | \$          | 1,039,297 | \$          | 1,293,686 | \$          | 2,615,582 | \$          | 3,653,672 | \$          | 5,114,893 | \$          | 6,127,298 | \$          | 7,078,283 |
| Cover operating deficit                                         |     |      |            | -           |              | -           |              | -         |             | -           |             | -         |             | -         |             | -         |             | -         |             | -         |             | -         |             |           |
| Deduct: Transfer to capital                                     |     |      |            | (5,667,402) |              | (7,252,489) |              | (917,918) |             | (2,578,697) |             | -         |             | -         |             | -         |             | -         |             | -         |             | -         |             |           |
| Add: operating and capital surplus                              |     |      |            | -           |              | -           |              | -         |             | -           |             | 254,389   |             | 1,321,896 |             | 1,038,090 |             | 1,461,221 |             | 1,012,405 |             | 950,985   |             | 1,337,920 |
| Balance, end of the year                                        | 11  |      | \$         | 11,788,401  | \$           | 4,535,912   | \$           | 3,617,994 | \$          | 1,039,297   | \$          | 1,293,686 | \$          | 2,615,582 | \$          | 3,653,672 | \$          | 5,114,893 | \$          | 6,127,298 | \$          | 7,078,283 | \$          | 8,416,203 |

See accompanying notes and assumptions to these projected financial statements.

THE CORPORATION OF THE CITY OF THUNDER BAY  
ENVIRONMENT DIVISION - WASTEWATER OPERATIONS  
PROJECTED STATEMENT OF OPERATIONS AND RESERVE BALANCE  
FOR THE YEARS ENDING DECEMBER 31, 2021 TO 2042

Notes and Assumptions:

Actual results achieved for the period covered will vary from this information presented. The differences may be material. These projections are not prepared in accordance with GAAP.

See City of Thunder Bay Annual Reports for the Year ended December 31, 2020 and 2021 for the City's accounting policies.

1. The revenues and expenses for 2021 and 2022 are derived from the document entitled, Wastewater and stormwater budget for 2022 and actuals for the years 2018 to 2021, provided by the Wastewater Division.
2. Operating wastewater revenues are derived as 90% of water revenues, for which the projected water revenues are below. It is further assumed that only 89% of all water billings have sewer or wastewater systems.

|                                                      | 2021          | 2022          | 2023          | 2024          | 2025          | 2026          | 2027          | 2028          | 2029          | 2030          | 2031          | 2032          | 2033          | 2034          | 2035          | 2036          | 2037          | 2038          | 2039          | 2040          | 2041          | 2042          |
|------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Annual increase (decrease)                           |               |               | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         |
| Projected water treated (m3)                         | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    | 10,900,135    |
| Projected user rate                                  | 2.924         | 3.010         | 3.100         | 3.193         | 3.289         | 3.388         | 3.489         | 3.577         | 3.666         | 3.758         | 3.852         | 3.948         | 4.047         | 4.148         | 4.251         | 4.358         | 4.467         | 4.578         | 4.693         | 4.810         | 4.930         | 5.054         |
| Projected operating revenues                         | \$ 31,873,870 | \$ 32,808,989 | \$ 33,793,259 | \$ 34,807,056 | \$ 35,851,268 | \$ 36,926,806 | \$ 38,034,610 | \$ 38,985,476 | \$ 39,960,113 | \$ 40,959,115 | \$ 41,983,093 | \$ 43,032,671 | \$ 44,108,487 | \$ 45,211,199 | \$ 46,341,479 | \$ 47,500,016 | \$ 48,687,517 | \$ 49,904,705 | \$ 51,152,322 | \$ 52,431,130 | \$ 53,741,909 | \$ 55,085,456 |
| Projected percentage increase of water rates         |               |               | 3.0%          | 3.0%          | 3.0%          | 3.0%          | 3.0%          | 2.5%          | 2.5%          | 2.5%          | 2.5%          | 2.5%          | 2.5%          | 2.5%          | 2.5%          | 2.5%          | 2.5%          | 2.5%          | 2.5%          | 2.5%          | 2.5%          | 2.5%          |
| Sewer surcharge @90%                                 | \$ 28,686,483 | \$ 29,528,090 | \$ 30,413,933 | \$ 31,326,350 | \$ 32,266,141 | \$ 33,234,125 | \$ 34,231,149 | \$ 35,086,928 | \$ 35,964,102 | \$ 36,863,204 | \$ 37,784,784 | \$ 38,729,404 | \$ 39,697,638 | \$ 40,690,079 | \$ 41,707,331 | \$ 42,750,014 | \$ 43,818,765 | \$ 44,914,235 | \$ 46,037,090 | \$ 47,188,017 | \$ 48,367,718 | \$ 49,576,910 |
| Only 89% of Water Billings subject to Sewer Surchage | \$ 25,530,970 | \$ 26,280,000 | \$ 27,068,400 | \$ 27,880,452 | \$ 28,716,865 | \$ 29,578,371 | \$ 30,465,723 | \$ 31,227,366 | \$ 32,008,051 | \$ 32,808,252 | \$ 33,628,458 | \$ 34,469,170 | \$ 35,330,898 | \$ 36,214,170 | \$ 37,119,525 | \$ 38,047,512 | \$ 38,998,701 | \$ 39,973,669 | \$ 40,973,010 | \$ 41,997,335 | \$ 43,047,269 | \$ 44,123,450 |

3. Program revenues are projected to increase by 3% annually until 2027 and 2.5% annually from 2028 and thereafter.
4. Other revenue includes miscellaneous revenues including wage and benefit revenue, sale of surplus equipment etc. These revenues are assumed to remain constant over the years.
5. Operating expenses will increase by inflation of 4.0% in 2023 and 2024, 3.0% from 2025 to 2027 and 1.9% annually thereafter.
6. Interest on long-term debt, includes interest on the existing debentures, new debentures purchased and construction financing during the projected period.

|                                  | 2021         | 2022         | 2023         | 2024         | 2025         | 2026         | 2027         | 2028         | 2029         | 2030         | 2031         | 2032         | 2033         | 2034         | 2035         | 2036         | 2037         | 2038         | 2039         | 2040         | 2041         | 2042         |
|----------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| (Actual)                         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| Existing debentures              | \$ 1,235,611 | \$ 1,395,952 | \$ 607,421   | \$ 505,141   | \$ 406,579   | \$ 336,195   | \$ 291,598   | \$ 262,737   | \$ 232,399   | \$ 202,800   | \$ 173,201   | \$ 144,015   | \$ 114,002   | \$ 84,403    | \$ 54,804    | \$ 29,341    | \$ 17,414    | \$ 10,418    | \$ 4,526     | \$ 1,946     | \$ -         | \$ -         |
| New debentures                   | -            | 99,799       | 1,095,404    | 1,163,706    | 1,226,350    | 1,284,322    | 1,337,431    | 1,385,482    | 1,428,271    | 1,465,586    | 1,497,204    | 1,522,895    | 1,542,420    | 1,555,532    | 1,561,969    | 1,561,462    | 1,553,732    | 1,538,485    | 1,515,419    | 1,484,218    | 1,454,094    | 1,445,051    |
| Construction and other financing | 149,394      | 413,849      | 281,875      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      | 144,375      |
|                                  | \$ 1,385,005 | \$ 1,909,600 | \$ 1,984,700 | \$ 1,813,222 | \$ 1,777,304 | \$ 1,764,892 | \$ 1,773,404 | \$ 1,792,594 | \$ 1,805,045 | \$ 1,812,761 | \$ 1,814,780 | \$ 1,811,285 | \$ 1,800,797 | \$ 1,784,310 | \$ 1,761,148 | \$ 1,735,178 | \$ 1,715,521 | \$ 1,693,278 | \$ 1,664,320 | \$ 1,630,539 | \$ 1,598,469 | \$ 1,589,426 |

7. Long term debt principal repayment includes principal payments made towards existing debentures and any new debentures purchased during the projected period.

|                                                                                      | 2021         | 2022         | 2023         | 2024         | 2025         | 2026         | 2027         | 2028         | 2029         | 2030         | 2031         | 2032         | 2033         | 2034         | 2035         | 2036         | 2037         | 2038         | 2039         | 2040         | 2041         | 2042         |
|--------------------------------------------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Existing debentures, excluding any temporary construction financing that was secured | \$ 3,716,213 | \$ 3,716,213 | \$ 3,716,213 | \$ 3,716,213 | \$ 2,716,213 | \$ 1,566,213 | \$ 974,018   | \$ 974,018   | \$ 974,018   | \$ 974,018   | \$ 974,018   | \$ 974,018   | \$ 974,018   | \$ 974,018   | \$ 974,017   | \$ 449,885   | \$ 249,907   | \$ 249,908   | \$ 125,000   | \$ 125,000   | \$ -         | \$ -         |
| New debentures                                                                       | -            | 183,749      | 1,723,512    | 1,835,585    | 1,951,249    | 2,071,587    | 2,196,785    | 2,327,041    | 2,462,561    | 2,603,555    | 2,750,245    | 2,902,861    | 3,061,643    | 3,226,840    | 3,398,711    | 3,577,526    | 3,763,565    | 3,957,119    | 4,158,493    | 4,368,003    | 3,313,754    | 3,356,786    |
|                                                                                      | \$ 3,716,213 | \$ 3,899,962 | \$ 5,439,725 | \$ 5,551,798 | \$ 4,667,462 | \$ 3,637,800 | \$ 3,170,803 | \$ 3,301,059 | \$ 3,436,579 | \$ 3,577,573 | \$ 3,724,263 | \$ 3,876,879 | \$ 4,035,661 | \$ 4,200,858 | \$ 4,372,728 | \$ 4,027,411 | \$ 4,013,472 | \$ 4,207,027 | \$ 4,283,493 | \$ 4,493,003 | \$ 3,313,754 | \$ 3,356,786 |

8. See Projected Long Term Debt schedule. New debentures are considered the ultimate source of capital funding, generally two years after the capital project has been completed. However, construction financing is secured through the City for that same amount during the construction period.
9. Wastewater capital expenditures are in accordance with Wastewater Capital Forecast for 10 years from 2022 to 2031 provided by the Environment Division, adjusted for inflation of 10.0% in 2023, 5.0% in 2024, 3.0% in 2025 to 2027 and 1.9% thereafter. An additional \$200,000 of capital expenses has been allocated to sanitary rehabilitation from 2023 onwards as per Management to account for trunk sewer inspections.
10. For the purposes of this projection, the capital carryforward existing at the end of 2021 is allocated over a 3 year time frame with 20% allocated in 2022, and 40% allocated in each 2023 and 2024.
11. Interest earned on reserve fund balance has not been calculated.

THE CORPORATION OF THE CITY OF THUNDER BAY  
ENVIRONMENT DIVISION - WASTEWATER OPERATIONS  
PROJECTED LONG TERM DEBT

| FOR THE YEARS ENDING DECEMBER 31, 2021 TO 2042 |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
|------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|------|
|                                                | 2021          | 2022          | 2023          | 2024          | 2025          | 2026          | 2027          | 2028          | 2029          | 2030          | 2031          | 2032          | 2033          | 2034          | 2035          | 2036          | 2037          | 2038          | 2039          | 2040          | 2041          | 2042 |
| EXISTING DEBT                                  | 1             |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| IC Temporary Financing                         |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Outstanding balance, beg of year               | \$ 22,900,000 | \$ 22,900,000 | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Transfer to debentures                         |               | (22,900,000)  |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Total outstanding, end of year                 | \$ 22,900,000 | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Interest                                       | \$ 420,729    | \$ 684,800    | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| OILC (2004) - \$10,000,000                     |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| 2015, revised in 2014, maturing 2024           |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Outstanding balance, beg of year               | \$ 4,000,000  | \$ 3,000,000  | \$ 2,000,000  | \$ 1,000,000  | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Principal                                      | (1,000,000)   | (1,000,000)   | (1,000,000)   | (1,000,000)   |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Total outstanding, end of year                 | \$ 3,000,000  | \$ 2,000,000  | \$ 1,000,000  | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Interest                                       | \$ 98,982     | \$ 72,582     | \$ 46,182     | \$ 19,854     | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| OILC (2005) - \$12,650,000                     |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| 2015, revised in 2014, maturing 2025           |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Outstanding balance, beg of year               | \$ 5,750,000  | \$ 4,600,000  | \$ 3,450,000  | \$ 2,300,000  | \$ 1,150,000  | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Principal                                      | (1,150,000)   | (1,150,000)   | (1,150,000)   | (1,150,000)   | (1,150,000)   |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Total outstanding, end of year                 | \$ 4,600,000  | \$ 3,450,000  | \$ 2,300,000  | \$ 1,150,000  | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Interest                                       | \$ 131,627    | \$ 103,912    | \$ 76,197     | \$ 48,634     | \$ 20,767     | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| OILC - \$8,882,924                             |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| 2011, maturing 2026                            |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Outstanding balance, beg of year               | \$ 3,553,170  | \$ 2,960,975  | \$ 2,368,780  | \$ 1,776,585  | \$ 1,184,390  | \$ 592,195    | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Principal                                      | (592,195)     | (592,195)     | (592,195)     | (592,195)     | (592,195)     | (592,195)     |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Total outstanding, end of year                 | \$ 2,960,975  | \$ 2,368,780  | \$ 1,776,585  | \$ 1,184,390  | \$ 592,195    | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Interest                                       | \$ 115,079    | \$ 95,063     | \$ 75,047     | \$ 55,195     | \$ 35,015     | \$ 14,998.00  | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| OILC - \$5,995,807                             |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| 2014, maturing 2035                            |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Outstanding balance, beg of year               | \$ 4,496,856  | \$ 4,197,065  | \$ 3,897,275  | \$ 3,597,484  | \$ 3,297,694  | \$ 2,997,904  | \$ 2,698,113  | \$ 2,398,323  | \$ 2,098,532  | \$ 1,798,742  | \$ 1,498,952  | \$ 1,199,161  | \$ 899,371    | \$ 599,581    | \$ 299,790    | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Principal                                      | (299,790)     | (299,790)     | (299,790)     | (299,790)     | (299,790)     | (299,790)     | (299,790)     | (299,790)     | (299,790)     | (299,790)     | (299,790)     | (299,790)     | (299,790)     | (299,790)     | (299,790)     |               |               |               |               |               |               |      |
| Total outstanding, end of year                 | \$ 4,197,065  | \$ 3,897,275  | \$ 3,597,484  | \$ 3,297,694  | \$ 2,997,904  | \$ 2,698,113  | \$ 2,398,323  | \$ 2,098,532  | \$ 1,798,742  | \$ 1,498,952  | \$ 1,199,161  | \$ 899,371    | \$ 599,581    | \$ 299,790    | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Interest                                       | \$ 136,188    | \$ 126,955    | \$ 117,721    | \$ 108,791    | \$ 99,254     | \$ 90,021     | \$ 80,787     | \$ 71,756     | \$ 62,320     | \$ 53,087     | \$ 43,853     | \$ 34,721     | \$ 25,386     | \$ 16,152     | \$ 6,919      | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| OILC - \$4,486,839                             |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| 2015, maturing 2035                            |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Outstanding balance, beg of year               | \$ 3,365,129  | \$ 3,140,787  | \$ 2,916,445  | \$ 2,692,103  | \$ 2,467,762  | \$ 2,243,420  | \$ 2,019,078  | \$ 1,794,736  | \$ 1,570,394  | \$ 1,346,052  | \$ 1,121,710  | \$ 897,368    | \$ 673,026    | \$ 448,684    | \$ 224,342    | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Principal                                      | (224,342)     | (224,342)     | (224,342)     | (224,342)     | (224,342)     | (224,342)     | (224,342)     | (224,342)     | (224,342)     | (224,342)     | (224,342)     | (224,342)     | (224,342)     | (224,342)     | (224,342)     |               |               |               |               |               |               |      |
| Total outstanding, end of year                 | \$ 3,140,787  | \$ 2,916,445  | \$ 2,692,103  | \$ 2,467,762  | \$ 2,243,420  | \$ 2,019,078  | \$ 1,794,736  | \$ 1,570,394  | \$ 1,346,052  | \$ 1,121,710  | \$ 897,368    | \$ 673,026    | \$ 448,684    | \$ 224,342    | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Interest                                       | \$ 101,914    | \$ 95,004     | \$ 88,094     | \$ 81,412     | \$ 74,275     | \$ 67,365     | \$ 60,455     | \$ 53,697     | \$ 46,636     | \$ 39,726     | \$ 32,816     | \$ 25,982     | \$ 18,997     | \$ 12,087     | \$ 5,178      | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| OILC - \$3,999,556                             |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| 2016, maturing 2036                            |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Outstanding balance, beg of year               | \$ 3,199,645  | \$ 2,999,667  | \$ 2,799,689  | \$ 2,599,711  | \$ 2,399,734  | \$ 2,199,756  | \$ 1,999,778  | \$ 1,799,800  | \$ 1,599,822  | \$ 1,399,845  | \$ 1,199,867  | \$ 999,889    | \$ 799,911    | \$ 599,933    | \$ 399,956    | \$ 199,978    | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Principal                                      | (199,978)     | (199,978)     | (199,978)     | (199,978)     | (199,978)     | (199,978)     | (199,978)     | (199,978)     | (199,978)     | (199,978)     | (199,978)     | (199,978)     | (199,978)     | (199,978)     | (199,978)     | (199,978)     |               |               |               |               |               |      |
| Total outstanding, end of year                 | \$ 2,999,667  | \$ 2,799,689  | \$ 2,599,711  | \$ 2,399,734  | \$ 2,199,756  | \$ 1,999,778  | \$ 1,799,800  | \$ 1,599,822  | \$ 1,399,845  | \$ 1,199,867  | \$ 999,889    | \$ 799,911    | \$ 599,933    | \$ 399,956    | \$ 199,978    | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Interest                                       | \$ 101,729    | \$ 95,270     | \$ 88,811     | \$ 82,581     | \$ 75,892     | \$ 69,433     | \$ 62,974     | \$ 56,674     | \$ 50,055     | \$ 43,596     | \$ 37,136     | \$ 30,766     | \$ 24,218     | \$ 17,759     | \$ 11,299     | \$ 4,858      | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |      |
| OILC - \$2,498,156                             |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| 2018, maturing 2038                            |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Outstanding balance, beg of year               | \$ 2,248,340  | \$ 2,123,433  | \$ 1,998,525  | \$ 1,873,617  | \$ 1,748,709  | \$ 1,623,801  | \$ 1,498,894  | \$ 1,373,986  | \$ 1,249,078  | \$ 1,124,170  | \$ 999,262    | \$ 874,355    | \$ 749,447    | \$ 624,539    | \$ 499,631    | \$ 374,723    | \$ 249,816    | \$ 124,908    | \$ -          | \$ -          | \$ -          |      |
| Principal                                      | (124,908)     | (124,908)     | (124,908)     | (124,908)     | (124,908)     | (124,908)     | (124,908)     | (124,908)     | (124,908)     | (124,908)     | (124,908)     | (124,908)     | (124,908)     | (124,908)     | (124,908)     | (124,908)     | (124,908)     | (124,908)     |               |               |               |      |
| Total outstanding, end of year                 | \$ 2,123,433  | \$ 1,998,525  | \$ 1,873,617  | \$ 1,748,709  | \$ 1,623,801  | \$ 1,498,894  | \$ 1,373,986  | \$ 1,249,078  | \$ 1,124,170  | \$ 999,262    | \$ 874,355    | \$ 749,447    | \$ 624,539    | \$ 499,631    | \$ 374,723    | \$ 249,816    | \$ 124,908    | \$ -          | \$ -          | \$ -          | \$ -          |      |
| Interest                                       | \$ 78,261     | \$ 73,852     | \$ 69,443     | \$ 65,215     | \$ 60,824     | \$ 56,215     | \$ 51,806     | \$ 47,529     | \$ 42,987     | \$ 38,578     | \$ 34,169     | \$ 29,844     | \$ 25,350     | \$ 20,941     | \$ 16,532     | \$ 12,159     | \$ 7,713      | \$ 3,304      | \$ -          | \$ -          | \$ -          |      |
| OILC - \$2,499,993                             |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| 2020, maturing 2040                            |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Outstanding balance, beg of year               | \$ 2,499,993  | \$ 2,374,994  | \$ 2,249,994  | \$ 2,124,994  | \$ 1,999,995  | \$ 1,874,995  | \$ 1,749,995  | \$ 1,624,996  | \$ 1,499,996  | \$ 1,374,996  | \$ 1,249,997  | \$ 1,124,997  | \$ 999,997    | \$ 874,998    | \$ 749,998    | \$ 624,998    | \$ 499,999    | \$ 374,999    | \$ 249,999    | \$ 125,000    | \$ -          |      |
| Principal                                      | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     | (125,000)     |               |      |
| Total outstanding, end of year                 | \$ 2,374,994  | \$ 2,249,994  | \$ 2,124,994  | \$ 1,999,995  | \$ 1,874,995  | \$ 1,749,995  | \$ 1,624,996  | \$ 1,499,996  | \$ 1,374,996  | \$ 1,249,997  | \$ 1,124,997  | \$ 999,997    | \$ 874,998    | \$ 749,998    | \$ 624,998    | \$ 499,999    | \$ 374,999    | \$ 249,999    | \$ 125,000    | \$ -          | \$ -          |      |
| Interest                                       | \$ 51,101     | \$ 48,514     | \$ 45,926     | \$ 43,459     | \$ 40,751     | \$ 38,164     | \$ 35,576     | \$ 33,081     | \$ 30,401     | \$ 27,814     | \$ 25,226     | \$ 22,703     | \$ 20,051     | \$ 17,464     | \$ 14,876     | \$ 12,324     | \$ 9,701      | \$ 7,114      | \$ 4,526      | \$ 1,946      | \$ -          |      |
| Total existing debt                            |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Outstanding balance, beg of year               | \$ 52,013,133 | \$ 48,296,921 | \$ 21,680,708 | \$ 17,964,495 | \$ 14,248,283 | \$ 11,532,070 | \$ 9,965,858  | \$ 8,991,840  | \$ 8,017,822  | \$ 7,043,805  | \$ 6,069,787  | \$ 5,095,770  | \$ 4,121,752  | \$ 3,147,734  | \$ 2,173,717  | \$ 1,199,700  | \$ 749,814    | \$ 499,907    | \$ 249,999    | \$ 125,000    | \$ -          |      |
| Transfer to debentures                         |               | (22,900,000)  |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Principal                                      | (3,716,213)   | (3,716,213)   | (3,716,213)   | (3,716,213)   | (2,716,213)   | (1,566,213)   | (974,018)     | (974,018)     | (974,018)     | (974,018)     | (974,018)     | (974,018)     | (974,018)     | (974,018)     | (974,017)     | (449,885)     | (249,907)     | (249,908)     | (125,000)     | (125,000)     |               |      |
| Total outstanding, end of year                 | \$ 48,296,920 | \$ 21,680,708 | \$ 17,964,495 | \$ 14,248,282 | \$ 11,532,070 | \$ 9,965,857  | \$ 8,991,840  | \$ 8,017,822  | \$ 7,043,804  | \$ 6,069,787  | \$ 5,095,769  | \$ 4,121,752  | \$ 3,147,734  | \$ 2,173,716  | \$ 1,199,700  | \$ 749,815    | \$ 499,907    | \$ 249,999    | \$ 124,999    | \$ -          | \$ -          |      |
| Interest                                       | \$ 1,235,611  | \$ 1,395,952  | \$ 607,421    | \$ 505,141    | \$ 406,579    | \$ 336,195    | \$ 291,598    | \$ 262,737    | \$ 232,399    | \$ 202,800    | \$ 173,201    | \$ 144,015    | \$ 114,002    | \$ 84,403     | \$ 54,804     | \$ 29,341     | \$ 17,414     | \$ 10,418     | \$ 4,526      | \$ 1,946      | \$ -          |      |
| NEW DEBENTURES                                 | 2             |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |      |
| Outstanding balance, beg of year               | \$ -          | \$ 3,674,984  | \$ 30,323,735 | \$ 30,600,223 | \$ 36,764,638 | \$ 37,813,389 | \$ 38,741,802 | \$ 39,545,016 | \$ 40,217,975 | \$ 40,755,414 | \$ 41,151,859 | \$ 41,401,614 | \$ 41,498,754 | \$ 41,437,110 | \$ 41,210,270 | \$ 40,811,559 | \$ 40,234,033 | \$ 39,470,468 | \$ 38,513,349 | \$ 37,354,856 | \$ 35,986,853 |      |
| New debt additions                             | 3,674,984     | 26,832,500    | 2,000,000     | 6,000,000     | 3,000,000     | 3,000,000     | 3,000,000     | 3,000,000     | 3,000,000     | 3,000,000     | 3,000,000     | 3,000,000     | 3,000,000     | 3,000,000     | 3,000,000     | 3,000,000     | 3,000,000     | 3,000,000     | 3,000,000     | 3,000,000     | 3,000,000     |      |
| Principal                                      |               | (183,749)     | (1,723,512)   | (1,835,585)   | (1,951,249)   | (2,071,587)   | (2,196,785)   | (2,327,041)   | (2,462,561)   | (2,603,555)   | (2,750,245)   | (2,902,861)   | (3,061,643)   |               |               |               |               |               |               |               |               |      |

**FOR THE YEARS ENDING DECEMBER 31, 2021 TO 2042**

See City of Thunder Bay Annual Reports for the Year ended December 31, 2020 and 2021 for the City's accounting policies.

<sup>2</sup> The Wastewater Division will require new debt to fund its future capital costs. New debentures will have an estimated interest rate of 4.00% repayable over 20 years.

The OIPC Wastewater \$3.6 million debenture financed in 2021 and the Wastewater \$22.9 million debenture financed in 2022 have already been raised by the Environment Division.

PROJECTED LONG TERM DEBT - NOTES AND ASSUMPTIONS  
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THE CORPORATION OF THE CITY OF THUNDER BAY  
ENVIRONMENT DIVISION - WASTEWATER OPERATIONS  
PROJECTED LONG TERM DEBT - NOTES AND ASSUMPTIONS

FOR THE YEARS ENDING DECEMBER 31, 2021 TO 2042

|                   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |
|-------------------|----|---|----|---|----|---|----|---|----|---|----|---|----|---|----|---|----|---|----|---|----|---|----|---|----|---|
| Financed in 2029  |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |
| Opening balance   | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| New additions     |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Principal payment |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Ending balance    | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Interest payment  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Financed in 2030  |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |
| Opening balance   | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| New additions     |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Principal payment |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Ending balance    | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Interest payment  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Financed in 2031  |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |
| Opening balance   | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| New additions     |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Principal payment |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Ending balance    | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Interest payment  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Financed in 2032  |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |
| Opening balance   | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| New additions     |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Principal payment |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Ending balance    | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Interest payment  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Financed in 2033  |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |
| Opening balance   | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| New additions     |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Principal payment |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Ending balance    | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Interest payment  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Financed in 2034  |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |
| Opening balance   | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| New additions     |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Principal payment |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Ending balance    | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Interest payment  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Financed in 2035  |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |
| Opening balance   | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| New additions     |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Principal payment |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Ending balance    | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Interest payment  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Financed in 2036  |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |
| Opening balance   | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| New additions     |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Principal payment |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Ending balance    | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Interest payment  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Financed in 2037  |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |
| Opening balance   | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| New additions     |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Principal payment |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Ending balance    | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Interest payment  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Financed in 2038  |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |    |   |
| Opening balance   | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| New additions     |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Principal payment |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |    | - |
| Ending balance    | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Interest payment  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |

THE CORPORATION OF THE CITY OF THUNDER BAY  
ENVIRONMENT DIVISION - WASTEWATER OPERATIONS  
PROJECTED LONG TERM DEBT - NOTES AND ASSUMPTIONS

FOR THE YEARS ENDING DECEMBER 31, 2021 TO 2042

|                                  |       |           |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |
|----------------------------------|-------|-----------|---------|-------------|---------|-------------|---------|-------------|---------|-------------|---------|-------------|---------|-------------|---------|-------------|---------|-------------|---------|-------------|---------|-------------|---------|-------------|---------|
| Financed in 2039                 |       |           |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |
| Opening balance                  | \$    | -         | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           |         |
| New additions                    |       | -         |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         |
| Principal payment                |       | -         |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         |
| Ending balance                   | \$    | -         | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           |         |
| Interest payment                 | \$    | -         | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           |         |
| Financed in 2040                 |       |           |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |
| Opening balance                  | \$    | -         | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           |         |
| New additions                    |       | -         |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         |
| Principal payment                |       | -         |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         |
| Ending balance                   | \$    | -         | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           |         |
| Interest payment                 | \$    | -         | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           |         |
| Financed in 2041                 |       |           |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |
| Opening balance                  | \$    | -         | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           |         |
| New additions                    |       | -         |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         |
| Principal payment                |       | -         |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         |
| Ending balance                   | \$    | -         | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           |         |
| Interest payment                 | \$    | -         | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           |         |
| Financed in 2042                 |       |           |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |
| Opening balance                  | \$    | -         | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           |         |
| New additions                    |       | -         |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         |
| Principal payment                |       | -         |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         | -           |         |
| Ending balance                   | \$    | -         | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           |         |
| Interest payment                 | \$    | -         | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           | \$      | -           |         |
| Total new debentures             |       |           |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |
| Opening balance                  | \$    | -         | \$      | 3,674,984   | \$      | 30,323,735  | \$      | 30,600,223  | \$      | 36,764,638  | \$      | 37,813,389  | \$      | 38,741,802  | \$      | 39,545,016  | \$      | 40,217,975  | \$      | 40,755,414  | \$      | 41,151,859  | \$      | 41,401,614  |         |
| New additions                    |       | 3,674,984 |         | 26,832,500  |         | 2,000,000   |         | 8,000,000   |         | 3,000,000   |         | 3,000,000   |         | 3,000,000   |         | 3,000,000   |         | 3,000,000   |         | 3,000,000   |         | 3,000,000   |         | 3,000,000   |         |
| Principal payment                |       | -         |         | (183,749)   |         | (1,723,512) |         | (1,835,585) |         | (1,951,249) |         | (2,071,587) |         | (2,196,785) |         | (2,327,041) |         | (2,462,561) |         | (2,603,555) |         | (2,750,245) |         | (2,902,861) |         |
| Ending balance                   | \$    | 3,674,984 | \$      | 30,323,735  | \$      | 30,600,223  | \$      | 36,764,638  | \$      | 37,813,389  | \$      | 38,741,802  | \$      | 39,545,016  | \$      | 40,217,975  | \$      | 40,755,414  | \$      | 41,151,859  | \$      | 41,401,614  | \$      | 41,498,754  |         |
| Interest payment                 | \$    | -         | \$      | 99,799      | \$      | 1,095,404   | \$      | 1,163,706   | \$      | 1,226,350   | \$      | 1,284,322   | \$      | 1,337,431   | \$      | 1,385,482   | \$      | 1,428,271   | \$      | 1,465,586   | \$      | 1,497,204   | \$      | 1,522,895   |         |
| Temporary financing              |       |           |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |             |         |
| Outstanding balance, beg of year | \$    | 3,932,500 | \$      | 5,932,500   | \$      | 10,000,000  | \$      | 11,000,000  | \$      | 6,000,000   | \$      | 6,000,000   | \$      | 6,000,000   | \$      | 6,000,000   | \$      | 6,000,000   | \$      | 6,000,000   | \$      | 6,000,000   | \$      | 6,000,000   |         |
| New additions                    |       | 2,000,000 |         | 8,000,000   |         | 3,000,000   |         | 3,000,000   |         | 3,000,000   |         | 3,000,000   |         | 3,000,000   |         | 3,000,000   |         | 3,000,000   |         | 3,000,000   |         | 3,000,000   |         | 3,000,000   |         |
| Principal payment                |       | -         |         | (3,932,500) |         | (2,000,000) |         | (8,000,000) |         | (3,000,000) |         | (3,000,000) |         | (3,000,000) |         | (3,000,000) |         | (3,000,000) |         | (3,000,000) |         | (3,000,000) |         | (3,000,000) |         |
| Total outstanding, end of year   | \$    | 5,932,500 | \$      | 10,000,000  | \$      | 11,000,000  | \$      | 6,000,000   | \$      | 6,000,000   | \$      | 6,000,000   | \$      | 6,000,000   | \$      | 6,000,000   | \$      | 6,000,000   | \$      | 6,000,000   | \$      | 6,000,000   | \$      | 6,000,000   |         |
| Interest payment                 | 2.75% | \$        | 149,394 | \$          | 220,000 | \$          | 281,875 | \$          | 144,375 | \$          | 144,375 | \$          | 144,375 | \$          | 144,375 | \$          | 144,375 | \$          | 144,375 | \$          | 144,375 | \$          | 144,375 | \$          | 144,375 |

<sup>3</sup> See Statement of Operations and Reserve Balance, Page 1 for revenues. These revenues will be used to meet the debt obligations including principal and interest payments over the years.

<sup>4</sup> From the Projected Statement of Operations and Reserve Balance Schedule.